OFFICE OF THE TRANSPORT COMMISSIONER-CUM-CHAIRMAN
STATE TRANSPORT AUTHORITY, ODISHA
Corrigendum-3

Corrigendum Notice No.: - 20039/TC, Dated - 10/11/2026

Name of the Work: Request for Proposal for Engagement of a Technical Support Unit (TSU) and Establishment of a Dedicated Road Safety Project Management Unit (PMU) for the Office of the Transport Commissioner, Odisha

RFP Reference No.: 17793/TC, Date: 07/10/2026

This Corrigendum is issued towards clarifications, interpretations and revised clauses against the queries received from prospective bidders, and shall form an integral part of the RFP. The RFP provisions shall be read in conjunction therewith.

Sl No.	RFP Reference (Page No & Clause)	Existing Provision	Revised Provision
1.	Page-23, 2.10.1. Pre-Qualification, 1. Legal Entity	**Document Required** ● Copy of Certificate of Incorporation/ Registration along with Copy of the work order/completion certificate as documentary proof ● Valid GSTIN and copy of GST Registration Certificate. ● Turnover certificate/audited balance sheet and profit & loss statement from the Statutory Auditor for last three years i.e. FY 2023-24, FY 2024-25, FY 2025-26)	**Document Required** ● Copy of Certificate of Incorporation/ Registration along with Copy of the work order/completion certificate as documentary proof ● Valid GSTIN and copy of GST Registration Certificate.

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Sl No.	RFP Reference (Page No & Clause)	Existing Provision	Revised Provision
2.	Page- 26, 2.10.6. Criteria of Technical Evaluation, 1. Financial Capabilities of the bidder Sl. No- 1.1	Annual turnover from advisory / consulting services provided to the Central/ State Government Department / Ministry / PSU (Central / State) agency in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) ● Up to 50 Crore - 01 Marks ● >INR 50 Cr. and <= INR 100 Cr.: 02 Marks (Additional 01 mark for each INR 50 Cr. over and above Rs. 100 Cr. maximum 05 marks)	Average Annual turnover from advisory / consulting services in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) ● less than 50 Crore - 00 Marks ● >= INR 50 Cr. 05 Marks
3.	Page-29, 2.10.7. Minimum Evaluation Criteria for Key Resources, 1 PMU Team Lead/Principal Consultant	**Educational Qualification** Graduate qualification in Engineering / Technology and Post Graduate qualification in Management / Business Administration / Public Policy or equivalent from a recognized university Project Management Professional (PMP)® certification, by the Project Management Institute (PMI) **Relevant Experience** Exp in project management, public policy advisory, government program implementation, and sectoral transformation initiatives, including experience in transport, infrastructure, urban development, or road safety sectors, with experience in at least two (2) similar assignments S/He should have experience of working with Government Departments / State Authorities / Program Management Units, including exposure to regulatory frameworks, policy implementation, and sectoral guidelines relevant to transport, infrastructure, education or urban development. The expert should possess hands-on experience in areas such as program design and implementation, monitoring and evaluation, data analytics, policy formulation, procurement	**Educational Qualification** Graduate qualification in Engineering / Technology and Post Graduate qualification in Management / Business Administration / Public Policy or equivalent from a recognized university. **Relevant Experience** Exp in project management, public policy advisory, government program implementation, and sectoral transformation initiatives, including experience in transport, infrastructure, urban development, or road safety sectors, with experience in at least two (2) similar assignments S/He should have experience of working with Government Departments / State Authorities / Program Management Units, including exposure to regulatory frameworks, policy implementation, and sectoral guidelines relevant to transport, infrastructure, education or urban development. The expert should possess hands-on experience in areas such as program design and implementation, monitoring and evaluation, data analytics, policy formulation, procurement and transaction advisory, and implementation of ICT-based

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		and transaction advisory, and implementation of ICT-based systems including MIS, dashboards, or similar digital governance initiatives. Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.	systems including MIS, dashboards, or similar digital governance initiatives. Preference shall be given to candidates having prior experience in road safety assignments. Proficiency in Odia language shall be preferred.
4.	Page- 29, 2.10.7. Minimum Evaluation Criteria for Key Resources, 2 Sr. Consultant (Transport Regulation s & Road Safety Governance)	**Relevant Experience** **S**/He should have experience in transport sector governance, road safety management, policy advisory, regulatory compliance, and program implementation, with experience in at least two (2) similar assignments at State or National level. The expert should have demonstrated experience in advising on, supporting, reviewing, and facilitating implementation of transport and road safety policies, regulations, and compliance frameworks, including involvement in institutional strengthening, governance mechanisms, and multi-departmental coordination. S/He should have hands-on experience working with State Transport Authorities / Road Safety Cells or similar government institutions, including exposure to Motor Vehicles Act, 1988, Central Motor Vehicles Rules, SCCoRS directives, and associated regulatory and compliance frameworks. The expert should have experience in preparation and review of policy documents, SOPs, guidelines, compliance reports, monitoring frameworks, dashboards, and governance mechanisms, along with supporting regulatory processes, enforcement tracking, and data-driven decision-making systems. Experience in accident data analysis, district/state level monitoring systems, and preparation of action plans for road safety interventions will be desirable. Proven capability in stakeholder coordination,	**Relevant Experience** **S**/He should have experience in transport sector governance, road safety management, policy advisory, regulatory compliance, and program implementation, with experience in at least two (2) similar assignments at State or National level. The expert should have demonstrated experience in advising on, supporting, reviewing, and facilitating implementation of transport and road safety policies, regulations, and compliance frameworks, including involvement in institutional strengthening, governance mechanisms, and multi-departmental coordination. S/He should have hands-on experience working with State Transport Authorities / Road Safety Cells or similar government institutions, including exposure to Motor Vehicles Act, 1988, Central Motor Vehicles Rules, SCCoRS directives, and associated regulatory and compliance frameworks. The expert should have experience in preparation and review of policy documents, SOPs, guidelines, compliance reports, monitoring frameworks, dashboards, and governance mechanisms, along with supporting regulatory processes, enforcement tracking, and data-driven decision-making systems. Experience in accident data analysis, district/state level monitoring systems, and preparation of action plans for road safety interventions will be desirable. Proven capability in stakeholder coordination,

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		capacity building, inter-departmental convergence, and reporting to senior government authorities is essential. Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia language	capacity building, inter-departmental convergence, and reporting to senior government authorities is essential. Preference shall be given to candidates having prior experience in road safety assignments. Proficiency in Odia language shall be preferred.
5.	Page- 30, 2.10.7. Minimum Evaluation Criteria for Key Resources, 3. TSU Team lead/Sr. Consultant (Transport Technology & Procurement)	**Relevant Experience** S/He should have experience in technology enabled government advisory, procurement support, and project implementation, preferably in transport, road safety, urban governance, or public sector programs, with experience in at least two (2) similar assignments. The expert should have hands-on experience working with State Transport Authorities / Road Safety Cells or other government departments, supporting policy formulation, bid process management, procurement support, project monitoring, MIS, dashboards, and data driven decision making. Experience in Transport infrastructure projects ATS/ADTS, EV Policy, EoDB Initiatives, EV charging infrastructure, road safety analytics, monitoring of large scale government initiatives, and support to high level review meetings will be highly desirable. Exposure to regulatory processes, Presentation/Report/SOP preparation, contract management, stakeholder coordination, and technology based analytics tools (MIS, dashboards, data modelling) shall be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	**Relevant Experience** S/He should have experience in technology enabled government advisory, procurement support, and project implementation, preferably in transport, road safety, urban governance, or public sector programs, with experience in at least two (2) similar assignments. The expert should have hands-on experience working with State Transport Authorities / Road Safety Cells or other government departments, supporting policy formulation, bid process management, procurement support, project monitoring, MIS, dashboards, and data driven decision making. Experience in Transport infrastructure projects ATS/ADTS, EV Policy, EoDB Initiatives, EV charging infrastructure, road safety analytics, monitoring of large scale government initiatives, and support to high level review meetings will be highly desirable. Exposure to regulatory processes, Presentation/Report/SOP preparation, contract management, stakeholder coordination, and technology based analytics tools (MIS, dashboards, data modelling) shall be an added advantage. Proficiency in Odia language shall be preferred.
6.	Page- 30, 2.10.7. Minimum Evaluation Criteria for Key	**Minimum Experience: 8** **Relevant Experience**	**Minimum Experience: 7 Years** **Relevant Experience**

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	Resources 4. Sr. Consultant (IEMS/ITM S/ e-Enforcement)	S/He should have experience in planning, design, implementation, and management of large scale ICT / surveillance / electronic enforcement systems, preferably in public sector or government projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience in implementation of Intelligent Enforcement / e-Challan / Traffic Surveillance systems at State or large city level, including familiarity with Section 136A of the Motor Vehicles Act, 1988 and Rule 167A of the Central Motor Vehicles Rules, 1989. Experience in system integration, AI enabled Unified Command & Control Centres (UCCC), field enforcement devices, network infrastructure, and end-to-end project management including FAT, UAT, commissioning, and post deployment operations shall be highly desirable. Experience in managing high value government projects, multi-agency coordination, vendor management, and compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	S/He should have experience in planning, design, implementation, and management of large scale ICT / surveillance / electronic enforcement systems, preferably in public sector or government projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience in implementation of Intelligent Enforcement / e-Challan / Traffic Surveillance systems at State or large city level, including familiarity with Section 136A of the Motor Vehicles Act, 1988 and Rule 167A of the Central Motor Vehicles Rules, 1989. Experience in system integration, AI enabled Unified Command & Control Centres (UCCC), field enforcement devices, network infrastructure, and end-to-end project management including FAT, UAT, commissioning, and post deployment operations shall be highly desirable. Experience in managing high value government projects, multi-agency coordination, vendor management, and compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language shall be preferred.
7.	Page- 30, 2.10.7. Minimum Evaluation Criteria for Key Resources, 5. Sr. Consultant (IT)	**Minimum Experience: 10** **Relevant Experience** S/He should have experience in planning, design, implementation, and management of large scale ICT projects, preferably in public sector or government projects, with experience in at least two (2) similar assignments. Experience in system integration, and end-to-end project management commissioning, and post deployment operations shall be highly desirable. Experience in implementation, integration, and monitoring of AIS-140 compliant VLTD/VLTS systems,	**Minimum Experience: 7 years** **Relevant Experience** S/He should have experience in planning, design, implementation, and management of large scale ICT projects, preferably in public sector or government projects, with experience in at least two (2) similar assignments. Experience in system integration, and end-to-end project management commissioning, and post deployment operations shall be highly desirable. Experience in implementation, integration, and monitoring of AIS-140 compliant VLTD/VLTS systems,

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		including backend control centres, data integration with platforms such as iRAD/eDAR, VAHAN, or state transport databases. Experience in Bid Management, procurement of IT and its ancillary related services, on boarding of system integrator, managing government projects, multi-agency coordination, vendor management, and compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	including backend control centres, data integration with platforms such as iRAD/eDAR, VAHAN, or state transport databases. Experience in Bid Management, procurement of IT and its ancillary related services, on boarding of system integrator, managing government projects, multi-agency coordination, vendor management, and compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language shall be preferred.
8.	Page- 31, 2.10.7. Minimum Evaluation Criteria for Key Resources, 6. Consultant (M&E/Procurement Support)	**Relevant Experience** S/He should have experience in public procurement, contract management, bid process management, and transaction advisory, preferably in government / public sector / transport sector / donor funded projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience in preparation of tender documents, RFPs, RFQs, EOIs, bid evaluation criteria, evaluation reports, and contract documentation. Experience in procurement of transport and infrastructure related projects, including IT systems, fleet, infrastructure, or mobility services, shall be highly desirable. The expert should have experience in bid process management covering pre-bid consultations, handling bidder queries, evaluation support, negotiation, and contract award processes. Experience in PPP projects, financial analysis, revenue modelling, vendor market assessment, and contract administration shall be an added advantage. Experience in compliance with Government procurement rules (GFR), CVC guidelines, and World Bank or similar procurement frameworks and working with public sector organizations such as transport undertakings or State Government	**Relevant Experience** S/He should have experience in public procurement, contract management, bid process management, and transaction advisory, preferably in government / public sector / transport sector / donor funded projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience in preparation of tender documents, RFPs, RFQs, EOIs, bid evaluation criteria, evaluation reports, and contract documentation. Experience in procurement of transport and infrastructure related projects, including IT systems, fleet, infrastructure, or mobility services, shall be highly desirable. The expert should have experience in bid process management covering pre-bid consultations, handling bidder queries, evaluation support, negotiation, and contract award processes. Experience in PPP projects, financial analysis, revenue modelling, vendor market assessment, and contract administration shall be an added advantage. Experience in compliance with Government procurement rules (GFR), CVC guidelines, and World Bank or similar procurement frameworks and working with public sector organizations such as transport undertakings or State Government

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		departments is desirable. Preference shall be given to candidates having prior experience in transport sector procurements. Proficiency in Odia language (reading, writing and speaking) is mandatory.	departments is desirable. Preference shall be given to candidates having prior experience in transport sector procurements. Proficiency in Odia language shall be preferred.
9.	Page- 31, 2.10.7. Minimum Evaluation Criteria for Key Resources, 7 Sr. Consultant (Road Safety /Transport)	**Relevant Experience** S/He should have experience in transport department operations/ road safety enforcement/ vehicle inspection, accident investigation/ regulatory compliance, and field level implementation. The resource should have hands-on experience in road crash investigation/ reporting/ presentation/ Crash Scene inspection/recreation, and coordination with police, transport and road engineering agencies. Proficiency in Odia language (reading, writing and speaking) is mandatory.	**Relevant Experience** S/He should have experience in transport department operations/ road safety enforcement/ vehicle inspection, accident investigation/ regulatory compliance, and field level implementation. The resource should have hands-on experience in road crash investigation/ reporting/ presentation/ Crash Scene inspection/recreation, and coordination with police, transport and road engineering agencies. Proficiency in Odia language shall be preferred.
10.	Page- 31, 2.10.7. Minimum Evaluation Criteria for Key Resources, 8 Consultant (Road Safety/Transport/M& E)	**Relevant Experience** S/He should have experience in government advisory, program management support, monitoring & evaluation, and strategic consulting, preferably in transport, road safety, smart city, or urban governance projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience working with State Transport Authorities / Road Safety Cells, supporting data driven policy formulation, preparation of SOPs, action plans, presentations, progress reports (MPRs), and stakeholder coordination. Experience in road accident data analysis, district level action planning, monitoring of state and district road safety initiatives, and support to high level government review meetings will be highly desirable. Exposure to Bid Management, RFP preparation, evaluation, documentation,	**Relevant Experience** S/He should have experience in government advisory, program management support, monitoring & evaluation, and strategic consulting, preferably in transport, road safety, smart city, or urban governance projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience working with State Transport Authorities / Road Safety Cells, supporting data driven policy formulation, preparation of SOPs, action plans, presentations, progress reports (MPRs), and stakeholder coordination. Experience in road accident data analysis, district level action planning, monitoring of state and district road safety initiatives, and support to high level government review meetings will be highly desirable. Exposure to Bid Management, RFP preparation, evaluation, documentation,

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		and implementation monitoring shall be an added advantage. Preference shall be given to candidates having prior experience similar assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.	and implementation monitoring shall be an added advantage. Preference shall be given to candidates having prior experience similar assignments. Proficiency in Odia language shall be preferred.

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Reply/Clarification/interpretation to the Pre-Bid Queries

Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
1.	Cl. 2.11, Pg. 34; Cl. 4.12, Pg. 55	55	Cl. 2.11: The contract will be valid for 36 months from the date of effectiveness of the contract. Cl. 4.12: The Contract shall be for a period of 36 months from the date of commencement, which shall be deemed as the date of deployment of personnel at the State Transport Authority, Odisha.	There appears to be an inconsistency between the two clauses. Kindly clarify and confirm whether the **36-month contract period shall be counted from the date of deployment of personnel**, as provided under Clause 4.12	RFP Clause Prevails
2.	Cl. 2.10.1, Pre-Qualification Criteria, Sl. 1, 2 & 3, Pg. 24	24	Sl. 1: Turnover certificate/audited financials for FY 2023-24, FY 2024-25 & FY 2025-26; Copy of Certificate of Incorporation 'along with Copy of the work order/completion certificate as documentary proof'. Sl. 2: Average turnover for FY 2022-23, FY 2023-24 & FY 2024-25. Sl. 3: Profit making & positive net worth in last three financial years ending 31st March 2025.	There appear to be inconsistencies in the years. We request that (a) financial years in Sl. Nos. 1–3 and Annexure 5 be aligned to a consistent set of years - FY 2022-23, FY 2023-24 and FY 2024-25, and (b) the requirement for a work order/completion certificate under the Legal Entity criterion be clarified, as the Bidder's experience is assessed separately under Sl. Nos. 4–6.	Refer Corrigendum
3.	Cl. 2.10.6, Sl. 2.2, Pg. 27	27	The bidder should have experience in projects in the Transport domain Number of Projects: - 00 Project: 00 Mark 01 Project: 01 Mark 02 Projects: 07 Marks 03 projects: 10 Marks An additional weightage of 5 marks shall be allotted to bidders demonstrating prior work	Kindly clarify the following: (a) Whether the additional 5 marks are applicable for Transport domain projects with the Commerce & Transport Department / STA / OSRTC / other agencies of the Govt. of Odisha. (b) Ongoing projects shall be considered, in line with Sl. 2.1.	Yes, ongoing projects shall be considered.

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			experience under the agencies of Odisha Government.		
4.	Cl. 2.10.7, Minimum Evaluation Criteria for Key Resources, Pg. 29-32 (All Positions)	29-32	Proficiency in Odia language (reading, writing and speaking) is mandatory.	Mandatory Odia proficiency significantly limits the availability of experienced experts with national-level exposure in road safety governance, transport technology, IEMS / ITMS / e-Enforcement, IT and Monitoring & Evaluation. We request that request the Authority to consider relaxing the mandatory Odia-language requirement for all key experts.	Refer Corrigendum
5.	Cl. 2.10.7, Sl. 1, Pg. 29; Resource Profile	29	PMU Team Lead/Principal Consultant Educational Qualification: • Graduate qualification in Engineering / Technology and Post Graduate qualification in Management / Business Administration / Public Policy or equivalent from a recognized university • Project Management Professional (PMP)® certification, by the Project Management Institute (PMI) Minimum Experience: 15 years	We request for the following changes Educational Qualification: • Graduate qualification in Engineering / Technology and Post Graduate qualification in Management / Business Administration / Public Policy or equivalent from a recognized university • Project Management Professional (PMP)® / PRINCE2® or equivalent certification shall be preferred Minimum Experience: 12 years	Refer Corrigendum
6.	Cl. 2.10.7, Sl. 3 & 5, Pg. 30; Resource Profile	30	TSU Team lead/Sr. Consultant (Transport Technology & Procurement) – Minimum Experience: 8 years Sr. Consultant (IT) Educational Qualification: Post Graduate qualification in Information Technology / Telecom / Computer Science or equivalent from a recognized university.	The Sr. Consultant (IT), who is part of the TSU, requires higher experience than the TSU Team Lead. We request for the following changes Sr. Consultant (IT) Educational Qualification: Graduate / Post Graduate qualification in Engineering (Information Technology / Computer Science /	Refer Corrigendum

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			Minimum Experience: 10 years	Electronics & Communication) or MCA, or equivalent from a recognized university. Minimum Experience: 8 years	
7.	Cl. 3.2.2.4, Pg. 45	45	Consolidate the existing provisions on dashboards, MIS data integration, technical data quality checks, GIS, predictive analytics, AI/ML, Digital Workflow and Technology pilots. Include technical support for iRAD/eDAR, vehicle tracking systems, data-sharing standards and digital learning platforms.	Kindly provide the detailed scope under this section, and confirm that the role of the consultant is limited to advisory, requirement definition and monitoring, while development, hosting, licensing and maintenance of IT systems/platforms will be undertaken by STA or a separately engaged System Integrator.	RFP Clause Prevails
8.	Cl. 3.2.1.1 to 3.2.1.4, Pg. 35-42; Cl. 3.2.2.1, Pg. 43	43	Scope includes crash investigations, blackspot audits, traffic flow research studies, training programmes, workshops, conferences, IEC/BCC campaigns, and field level monitoring of IEMS installations.	Kindly confirm that the role of the consultant is advisory, facilitation and coordination, and that all costs related to surveys, field studies, trainings, workshops, conferences, IEC/BCC campaigns, printing, venue and logistics shall be borne by STA and are not included in the man-month rates quoted by the bidder.	RFP Clause Prevails
9.	Cl. 4.10, Service Level, Sl. 1, Pg. 52; Cl. 4.11, Pg. 55	55	Deployment of all personnel within 2 weeks after acceptance of LOA (T0 + 15 Days), along with acceptance of LoA and deposit of performance security.	Request to revise the timeline for deployment of personnel to 30 days from the date of signing of the contract, to allow adequate time for mobilisation of 08 dedicated resources.	RFP Clause Prevails
10.	Cl. 4.6, Pg. 50; Cl. 4.10 (Replacement of Personnel), Pg. 54	54	Cl. 4.6: CV of replacement within 30 working days; replacement within 30 working days from approval. Change in key professionals beyond the allowable limit of the contract leads to liquidated damages up to 5% of the contract value. Cl. 4.10: Replacement within 3 weeks including minimum 2 weeks of handover time.	The replacement timelines, notice periods and penalties in Cl. 4.6, Cl. 4.10 and Cl. 4.20 are inconsistent. We request the following: (a) Align the replacement timelines across all three clauses: the replacement CV to be submitted within 30 days of STA's written notice or of the resource leaving, and the approved replacement to join within 30 days of CV approval. (b) Align the notice period for resignation at 14 days, as per Cl. 4.6. Notice	RFP Clause Prevails

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				periods of resigning personnel are beyond the Consultant's control, so the requirement to submit an alternate CV 1 month in advance (Cl. 4.10, Sl. 1) may please be revised to "as soon as practicable, upon receipt of resignation". (c) Clarify that the 3-week period under Cl. 4.10, Sl. 2 shall be counted from the date of approval of the replacement CV by STA. (d) Define the "allowable limit" mentioned in Cl. 4.6, and confirm that replacements due to resignation, medical reasons, death or at the request of STA shall not count towards this limit or towards the limit under Cl. 4.10, Sl. 3. (e) Confirm that a single replacement event shall attract only the SLA penalty under Cl. 4.10 (5% of the monthly payment of the concerned resource), and not the liquidated damages of up to 5% of the contract value under Cl. 4.6 as well.	
11.	Cl. 4.10.1, Calculation of Penalties, Pg. 54; Cl. 4.27, Pg. 65	54/65	Total Penalty shall be capped subject to 5% of the Monthly total payments at any time of the Contract. In such a situation where the total penalty exceeds the above limit of 5% of the contract value... The amount of liquidated damages under this Contract shall not exceed 5% of the total value of the contract.	The penalty cap is stated with reference to both monthly payments and contract value. Request to clarify that penalties and liquidated damages shall be cumulatively capped at 5% of the total contract value, and revise the clause language to reflect this ceiling.	RFP Clause Prevails
12.	Cl. 4.13 "Payment Terms", Pg. 56	56	Prices quoted must be firm and final and shall remain constant throughout the period of the contract.	Considering the contract period of 36 months, request to include a provision for a minimum 10% price escalation annually and upon contract renewal/extension, to account for inflation and cost escalation over the engagement period.	RFP Clause Prevails

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13.	Bid Data Sheet, Sl. 15, Pg. 12; Cl. 2.10.11, Pg. 33	Dec-33	Performance Security: 5% of the overall contract value for 36 months.	Kindly confirm that the Performance Security shall be computed on the contract value exclusive of GST, and request to permit submission of an annually renewable Bank Guarantee for the contract period.	RFP Clause Prevails
14.	Cl. 4.7 "Liability", Pg. 50-51	50-51	The liability of the selected consultant under this agreement in any case shall not be beyond the amount of fees payable to the selected consultant under this agreement.	Request to include a clause stating the Consultant shall not be liable for: (i) loss/corruption of data, (ii) loss of profit, goodwill, business opportunity or anticipated savings, or (iii) any indirect or consequential loss.	RFP Clause Prevails
15.	Cl. 2.5 "Confidentiality", Pg. 20; Cl. 4.22.2.4, Pg. 61-62	61-62	No standard exceptions carved out for confidential information.	Request to add the standard exception to confidential information which is industry standard and reasonable - "Confidential information does not include any information which (i) is rightfully known to the recipient prior to its disclosure; (ii) is independently developed by the recipient without use of or reliance on confidential information; or (iii) is or later becomes publicly available without violation of this agreement or may be lawfully obtained from a third party; or (iv) which would be required to be disclosed under the (Indian) Right to Information Act."	RFP Clause Prevails
16.	Cl. 2.5 "Confidentiality", Pg. 20; Cl. 4.22.2.4, Pg. 61-62	61-62	No provision allowing disclosure to employees/sub-consultants for performance of work.	Request to permit disclosure of confidential information to employees/sub-contractors on a "need-to-know" basis and for regulatory/internal compliance purposes, provided confidentiality is maintained by such parties.	RFP Clause Prevails
17.	Cl. 4.8 "Indemnity", Pg. 51	51	Indemnity clause only states a cap on amount; no process defined.	We request to include the following exceptions and procedure as these are industry standards	RFP Clause Prevails

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				and reasonable. They are also mentioned in the MeitY guidelines. "1. Notwithstanding anything contained in this agreement, if the Indemnified Party promptly notifies Indemnifying Party in writing of a third party claim against Indemnified Party that any Service provided by the Indemnifying Party infringes a copyright, trade secret or patents incorporated in India of any third party, Indemnifying Party will defend such claim at its expense and will pay any costs or damages, that may be finally awarded against Indemnified Party. 2. Indemnifying Party will not indemnify the Indemnified Party, however, if the claim of infringement is caused by: a) Indemnified Party's misuse or modification of the Service; b) Indemnified Party's failure to use corrections or enhancements made available by the Indemnifying Party; c) Indemnified Party's use of the Service in combination with any product or information not owned or developed by Indemnifying Party; However, if any service, information, direction, specification or materials provided by Indemnified Party or any third party contracted to it, is or likely to be held to be infringing, Indemnifying Party shall at its expense and option either: i. Procure the right for Indemnified Party to continue using it; ii. Replace it with a non-infringing equivalent; iii. Modify it to make it non-infringing. 3. The foregoing remedies constitute Indemnified Party's sole and exclusive remedies and Indemnifying Party's entire liability with respect to infringement."	

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18.	Cl. 4.5 "Copyright, Patents and Proprietary Rights", Pg. 50; Cl. 4.22.2.9, Pg. 62		All IP/proprietary rights vest with STA. The Consultant may retain a copy of documents but shall not use them anywhere without written permission.	Request confirmation that the Consultant's pre-existing IP, tools, templates and methodologies shall remain with the Consultant, that there are no restrictions on the Consultant's internal use of its methodologies/tools and general know-how, and that STA will reimburse the Consultant for any liability/legal costs arising from third-party claims connected with the deliverables.	RFP Clause Prevails
19.	Cl. 4.9 "Force Majeure", Pg. 51; Cl. 4.17 (h), Pg. 59	59	Cl. 4.9: In the event of a delay lasting for more than one month, if arising out of causes of Force Majeure, STA reserves the right to cancel the contract without any obligation to compensate the agency. Cl. 4.17 (h): Termination if the Consultant is unable to perform a material portion of the Services for a period of not less than sixty (60) days.	The two clauses are inconsistent. Request to delete the one-month cancellation provision under Cl. 4.9 and retain the 60-day provision under Cl. 4.17 (h), with payment for services rendered till the date of termination. Further, request a specific provision permitting personnel to work remotely/from home where travel or physical presence is restricted due to pandemic/epidemic or government-imposed restrictions, and that resultant delays not be treated as a breach or attract penalty.	RFP Clause Prevails
20.	Pre-Qualification, p.25	25	Experience is required with at least two different Odisha State Government Departments/Departmental Agencies for a minimum duration of six months.	Kindly confirm whether ongoing assignments and assignments undertaken for Government of Odisha PSUs, authorities, societies, municipal bodies and special-purpose vehicles shall qualify toward this experience criterion.	Ongoing project shall also be considered.
21.	Scope Section 3.2.1.1, pp.35-37	35-37	The scope includes district/corridor crash investigations, blackspot audits, inspections, traffic-flow studies and predictive road-safety planning, without annual quantities.	Kindly provide the indicative road length for crash investigations, blackspot audits, corridor inspections, junction and mid-block studies, and district action plans. Further, please clarify whether any field survey and testing needs to be performed by the consultant. and the	RFP Clause Prevails

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				wheater the associated costs are to be reimbursed separately.	
22.	Scope Sections 3.2.1.1 and 3.2.1.4, pp.35-42	35-42	The consultant is to recommend and support implementation of engineering countermeasures across road-owning agencies.	Kindly clarify the consultant's responsibility boundary by defining the specific tasks components.	RFP Clause Prevails
23.	Eligibility Criteria	Page no-26 Point no-6	Experience in IT advisory/consulting specifically in the Transport sector is mandatory.	We request the Authority to consider IT advisory, consulting, e-Governance, digital transformation, and IT project management experience for any Central/State Government Department or PSU, irrespective of the sector.	RFP Clause Prevails
24.	Eligibility Criteria	Page no-25 Point no-4	The bidder should have experience of working on a minimum of three (03) PMU assignments, each of a minimum duration of two (2) years, with Central/State Government Departments, Ministries, or Central/State PSUs in India.	We request the Authority to kindly consider **ongoing PMU assignments** for meeting the above eligibility criteia.	Ongoing shall also be considered.
25.	Section 4.12 – Onsite Deployment / Contract Extension	Page 56	The core team is to be deployed full-time onsite at STA, with possible deployment at Kataka or a Bhubaneswar camp office; extension is subject to satisfactory performance and mutual agreement.	Kindly confirm the primary reporting location for each resource and the expected frequency of movement between Kataka and Bhubaneswar. Please also clarify that any extension beyond 36 months will be mutually agreed in writing before the extension period begins.	RFP Clause Prevails
26.	General Query	-		We kindly request the Authority to consider incorporating appropriate marks under the Technical Evaluation Criteria for the bidder's organisational maturity, quality management systems, information security standards, and process maturity certifications.	RFP Clause Prevails
27.	General	-	Bid submission timelines	We kindly request the STA to extend the bid submission deadline by at least 4 weeks from	Refer Corrigendum Notice No.: -

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				the currently scheduled date, considering the festive season.	19914/TC, Dated – 07/11/2026
28.	B. Bid Data Sheet Sr. 19- Joint Venture/ consortium		Joint Venture [JV] / Consortium shall not be allowed for this assignment.	We kindly request the STA to allow Joint Venture (JV)/ Consortium to enable bidders to partner with local firms, leverage their regional expertise, and ensure the delivery of high-quality services.	RFP Clause Prevails
29.	Section 2.10.1: Pre-Qualification, Sr. No. 1- Legal Entity		**Specific Requirement:** **Incorporation:** The bidder should be Registered as a Company/LLP under …. ● Have been operating for at least last five (05) financial years as on 31st March 2026. **Documents Required:** ● Copy of Certificate of Incorporation/ Registration along with Copy of the work order/completion certificate as documentary proof ● Valid GSTIN and copy of GST Registration Certificate. ● Turnover certificate/audited balance sheet and profit & loss statement from the Statutory Auditor for last three years i.e. FY 2023-24, FY 2024-25, FY 2025-26)	1.Kindly clarify the requirement of "*Copy of the work order/completion certificate as documentary proof "* to proof the establishment of Legal entity. 2.Kindly clarify the requirement for submitting the "*balance sheet and profit & loss statement from the Statutory Auditor for last three years i.e. FY 2023-24, FY 2024-25, FY 2025-26*)". Since the eligibility criteria require the bidder to establish that the legal entity has been operational for at least the last five years, we request clarification on the requirement financial statements for only the last three financial years have been specified.	Refer Corrigendum
30.	Section 2.10.6: Criteria of Technical Evaluation, Pg. 27, Experience of the Bidder Sr. No. 2.2	27	The bidder should have experience in projects in the Transport domain Number of Projects. Number of Projects: - 00 Project: 00 Mark	We Kindly request the STA to allow additional projects experience in transport domain in India and waive off the additional Weightage of 5 marks for work experience under the agencies of Odisha Government.	RFP Clause Prevails

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
			01 Project: 01 Mark 02 Projects: 07 Marks 03 projects: 10 Marks **An additional weightage of 5 marks shall be allotted to bidders demonstrating prior work experience under the agencies of Odisha Government.**		
31.	3.2.1.1. Strategic Recommendation on Road Safety		**Establish and operationalize a State Road Safety Cell model, providing end to-end technical, programmatic and operational support to STA on a continuous basis**, including day-to-day coordination with Police, Health Department, Road Owning Agencies, Urban Local Bodies (ULBs) and District Administrations.	Kindly clarify whether the Consultant is expected to function as part of the *State Road Safety Cell* or whether its role is to support the establishment and subsequent operations of the *State Road Safety Cell.*	RFP Clause Prevails
32.	3.2.1.2. Capacity Building & Skill Development		● To design, structure and **operationalize large-scale, multi-stakeholder training programs** covering drivers, enforcement agencies, transport officials, engineers, urban local bodies, health responders and other relevant stakeholders. ● Facilitate specialized training programs with support from recognised training sponsors and agencies, including but not limited to Heavy Motor Vehicle (HMV) Driver Training, Safe & Defensive Driving, Pre-Driving Test Road Safety Training, Crash Investigation Training, Road Safety Engineering Training and Investigating Officer Training.	Kindly clarify who will bear the costs associated with conducting training programmes for multiple stakeholders, as specified in the RFP. Additionally, kindly clarify whether the Consultant is responsible for identifying sponsors for the training programmes or whether the STA has an existing list of sponsors who regularly support its programmes.	RFP Clause Prevails

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33.	3.2.1.4. Facilitate Implementation of Road Safety Programs		To facilitate proper data capture, quality assurance and institutional adoption of Integrated Road Accident Database (iRAD) and related systems by all concerned stakeholders, and bridge gaps in reporting and usage.	We request to clarify whether the consultant is responsible for data collection and quality assurance as mentioned in section 3.2.1.4. Kindly clarify who will bear the associated cost.	RFP Clause Prevails
34.	3.2.2.2. Procurement Support;		To provide advisory support including **feasibility studies, Detailed Project Reports (DPRs)**, preparation and review of technical specifications, Functional Requirement Specifications (FRS), and bid documents for road safety–related infrastructure and technology initiatives.	Kindly clarify whether the Consultant is expected to undertake feasibility study, prepare the Detailed Project Report (DPR), and review of technical specifications as part of the scope of work.	RFP Clause Prevails
35.	3.2.2.3. Infrastructure Improvement Advisory		Assist STA in **preparation and review of feasibility studies, Detailed Project Reports (DPRs),** technical specifications, bid documents, RFPs/RFQs, bid evaluation and transaction advisory for creation of new road safety and transport infrastructure.	Kindly clarify whether the Consultant is expected to undertake feasibility study, prepare the Detailed Project Report (DPR), and review of technical specifications as part of the scope of work.	RFP Clause Prevails
36.	2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 1		**PMU Team Lead/Principal Consultant** **Educational Qualification:** Graduate qualification in Engineering / Technology and Post Graduate qualification in Management / Business Administration / Public Policy or equivalent from a recognized university **Project Management Professional (PMP)® certification, by the Project Management Institute (PMI)**	1. Requesting the STA to kindly remove the requirement- *Project Management Professional (PMP)® certification, by the Project Management Institute (PMI)* 2. We kindly request the STA to remove the preference for *candidates having prior experience in transport sector assignments within the State of Odisha* to encourage wider participation. Instead, we suggest giving preference to *candidates having experience in working more than 1 state in Transport sector* to ensure that candidates with broader experience and a wider understanding of	Refer Corrigendum

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
			Relevant Experience: Exp in project management, …… ……. . **Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.**	transport sector are considered for the Team Lead position. Additionally, we kindly request the STA to consider removing the mandatory Odia language proficiency requirement to encourage wider participation.	
37. 2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 2			**Sr. Consultant (Transport Regulations & Road Safety Governance)** **Relevant Experience:** S/He should have experience in transport sector governance, ……..……. The expert should have experience in preparation and review of policy documents, SOPs, guidelines, compliance reports, monitoring frameworks, dashboards, and governance mechanisms, along with supporting regulatory processes, enforcement tracking, and data-driven decision-making systems. Experience in accident data analysis, district/state level monitoring systems, and preparation of action plans for road safety interventions will be desirable. Proven capability in stakeholder coordination, capacity building, inter-departmental convergence, and reporting to senior government authorities is essential. Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.	We kindly request the STA to consider revising the relevant experience criteria by removing the requirements related to *preparation of dashboard, enforcement tracking and data driven analysis decision-making systems*. We propose that these requirements be considered under the relevant experience criteria of the Sr. Consultant (IEMS/ITMS/e-Enforcement) or Sr. Consultant (IT) position, as these activities can be undertaken by the concerned specialist resource. We kindly request the STA to remove the preference for candidates having prior experience in transport sector assignments within the State of Odisha to encourage wider participation. Instead, we suggest giving preference to *candidates having experience in working more than 1 state in Transport sector* to ensure that candidates with broader experience and a wider understanding of transport sector. Additionally, we kindly request the STA to consider removing the mandatory Odia	Refer Corrigendum

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				language proficiency requirement to encourage wider participation.	
38.	2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 3		**TSU Team lead/Sr. Consultant (Transport Technology & Procurement)** **Relevant Experience:** S/He should have experience in technology enabled government advisory …….. Proficiency in Odia language (reading, writing and speaking) is mandatory.	We kindly request the STA to consider removing the mandatory Odia language proficiency requirement to encourage wider participation.	Refer Corrigendum
39.	2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 4		**Sr. Consultant (IEMS/ITMS/e-Enforcement)** **Relevant Experience:** S/He should have experience in planning, design, implementation ……. Proficiency in Odia language (reading, writing and speaking) is mandatory.	We kindly request the STA to consider removing the mandatory Odia language proficiency requirement to encourage wider participation.	Refer Corrigendum
40.	2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 5		**Sr. Consultant (IT)** **Educational Qualification:** Post Graduate qualification in Information Technology / Telecom/ Computer Science or equivalent from a recognized university. **Relevant Experience:** S/He should have experience in planning, design…… **Proficiency in Odia language (reading, writing and speaking) is mandatory.**	1. We request the STA to revise the following educational qualification criteria as follows: **Educational Qualification:** Graduation in Information Technology/ Telecom / Computer Science/Electrical Engineering, or an equivalent discipline from a recognized university. 2. Additionally, we kindly request the STA to consider removing the mandatory Odia language proficiency requirement to encourage wider participation.	Refer Corrigendum

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41.	2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 6		**Consultant (M&E/Procurement Support)** **Relevant Experience:** S/He should have experience in public procurement……. **Proficiency in Odia language (reading, writing and speaking) is mandatory.**	We kindly request the STA to consider removing the mandatory Odia language proficiency requirement to encourage wider participation.	Refer Corrigendum
42.	2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 7		**Sr. Consultant (Road Safety /Transport)** **Relevant Experience:** S/He should have experience in transport department…….. **Proficiency in Odia language (reading, writing and speaking) is mandatory.**	We kindly request the STA to consider removing the mandatory Odia language proficiency requirement to encourage wider participation.	Refer Corrigendum
43.	2.10.7. Minimum Evaluation Criteria for Key Resources: S.No. 8		**Consultant (Road Safety/Transport/M&E)** **Educational Qualification:** Post Graduate qualification in Urban Management / Urban Governance / Public Policy / Management / Business Administration or equivalent from a recognized university **Relevant Experience:** S/He should have experience in government advisory..... **Preference shall be given to candidates having prior experience similar assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.**	1. We request STA to revise the following educational qualification criteria as follows: **Educational Qualification:** Graduation in Civil Engineering or Post Graduate qualification in Urban Planning/ Transport Planning/ Urban Management / Urban Governance / Public Policy / Management / Business Administration or equivalent from a recognized university 2. We kindly request the STA to remove the preference for candidates having prior experience in transport sector assignments within the State of Odisha to encourage wider participation. Instead, we suggest giving preference to candidates having experience in working more than 1 state in Transport sector to ensure that candidates with broader experience and a wider understanding of transport sector.	Refer Corrigendum

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				Additionally, we kindly request the STA to consider removing the mandatory Odia language proficiency requirement to encourage wider participation.	
44.	Section 4. Standard Form of Contract 4.5. Copyright, Patents and Proprietary Rights		State Transport Authority, Odisha shall be entitled to all intellectual property and other proprietary rights including but not limited to patents, copyrights and trademarks, with regard to documents and other materials which bear a direct relation to or are prepared or collected in consequence or in the course of the execution of this contract. At the STA's request, the Consultant shall take all necessary steps to submit them to the STA in compliance with the requirements of the contract.	We kindly request that this clause may be suitably amended to provide that - *"Consultant can assign ownership of the deliverables to the Client upon receiving payment of all of our charges in connection with the Contract. Consultant will retain any pre-existing background Intellectual Property that belongs to consultant and was developed independent of the services."*	RFP Clause Prevails
45.	Section 4. Standard Form of Contract 4.8. Indemnity		The Consultant at all times during the pendency of this agreement, keep the Government/ Authority/ Corporation/ STA indemnified to an amount not exceeding the total fees payable to the consultant under this agreement.	We request to make this clause as part of the 'Aggregate Liability' and propose to include the following - *"In no event shall the Consultant, be liable for any consequential (including loss of profit and loss of data), special, indirect, incidental, punitive, or exemplary loss, damage, or expense relating to the services provided pursuant to this Contract"*	RFP Clause Prevails
46.	Section 4. Standard Form of Contract 4.9.3. Measures to be Taken (v)		In the case of disagreement between the Parties as to the existence or extent of Force Majeure, the matter shall be settled according to Clause 4.7.	We kindly suggest to include the following in '4.9.3 (v)' or provide clarification on the following -	RFP Clause Prevails

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				"Upon termination following Force Majeure, the Consultant shall receive payment for the services delivered by the Consultant till the date of termination."	
47.	Section 4. Standard Form of Contract 4.17.1. By the Consultant		Sub-clause (a) to (d)	We kindly suggest to include a new *sub-clause 'e'* under '4.17.1' as below - *"If the Consultant determines that a law, regulation or anything having similar import, or circumstances (including cases where the Client's ownership or constitution has changed), makes the Consultant's performance of the Contract impermissible or in conflict with independence or professional rules applicable to the Consultant."*	RFP Clause Prevails
48.	Section 4. Standard Form of Contract 4.19.2. Conflict of Interests		4.22.2.2 Consultant and Affiliates Not to Engage in Certain Activities: The Consultant agrees that, during the term of this Contract, the Consultant and any entity affiliated with the Consultant, any entity affiliated, shall be disqualified from providing goods, works or services (other than consulting services) resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.	We kindly request clarity which activities are prohibited herein. Besides this, we would also like to request that this clause should be limited to the Consultant only and not to the affiliates.	RFP Clause Prevails
49.	Section 4. Standard Form of Contract 4.19.2. Conflict of Interests		4.22.2.6 Accounting, Inspection and Auditing: The Consultant (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time changes and costs, and the bases thereof, and (ii) shall periodically permit the "STA" or its	In reference to this clause, we would also like to propose the following - *"a) Whilst the Consultant shall work in good faith with the Client to provide the requisite information, due to confidentiality obligations, the Consultant would be unable to grant access*	RFP Clause Prevails

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			designated representative and/or the , and up to five years from expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the "STA" or the , if so required by the "STA" or the as the case may be.	*to the Client or its nominated agencies to its records, premises or people, in which case the Consultant shall discuss in good faith and agree with the Client such reasonable steps to meet the purpose.* *b) Any access by the Client or its nominated agencies shall be conducted:* *(i) upon reasonable notice;* *(ii) either by the Client's team or by its nominated agency that is not a direct competitor of the Consultant; and subject to reasonable arrangements to ensure that duties of confidentiality on the part of the Consultant to its other clients and third parties are preserved."*	
50.	Section 4. Standard Form of Contract 4.19.2. Conflict of Interests		4.22.2.11 Equipment and Materials Provided by the Consultants: Equipment or materials brought into the Government's country by the Consultant and the Personnel and used either for the Project or personal use shall remain the property of the Consultant or the Personnel concerned, as applicable.	We would like to propose the following - *"Consultant can assign ownership of the deliverables to the Client upon receiving payment of all of our charges in connection with the Contract. Consultant will retain any pre-existing background Intellectual Property that belongs to consultant and was developed independent of the services."*	RFP Clause Prevails
51.	Section 4. Standard Form of Contract 4.27. Liquidated Damages		The parties hereby agree that due to negligence of act of any party, if the other party suffers losses, damages the quantification of which may be difficult, and hence the amount specified hereunder shall be construed as reasonable estimate of the damages and both the parties	We would like to propose as below - *"Notwithstanding anything contained anywhere, the aggregate penalties and liquidated damages as per this Contract shall not exceed 5% of the monthly payment of the concerned*	RFP Clause Prevails

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			agree to pay such liquidated damages, as defined hereunder as per the provisions of this Contract. The amount of liquidated damages under this Contract shall not exceed 5% of the total value of the contract as specified in this RFP.	*resource when such instance where the said penalty or liquidated damages trigger. "*	
52.	Section 2.10.7. Minimum Evaluation Criteria for Key Resources: Sr. Consultant (Transport Regulations & Road Safety Governance)		Relevant Experience - "S/He should have experience in transport sector governance, road safety management, policy advisory, regulatory compliance, and program implementation, with experience in at least two (2) similar assignments at State or National level. The expert should have demonstrated experience in advising on, supporting, reviewing, and facilitating implementation of transport and road safety policies, regulations, and compliance frameworks, including involvement in institutional strengthening, governance mechanisms, and multi-departmental coordination. S/He should have hands-on experience working with State Transport Authorities / Road Safety Cells or similar government institutions, including exposure to Motor Vehicles Act, 1988, Central Motor Vehicles Rules, SCCoRS directives, and associated regulatory and compliance frameworks. The expert should have experience in preparation and review of policy documents, SOPs, guidelines, compliance reports, monitoring frameworks, dashboards, and governance mechanisms, along with supporting regulatory processes, enforcement tracking, and data-driven decision-making systems.	We request more clarity on this whether the expert's responsibilities are limited to transport policy advisory, regulatory compliance support, governance, and implementation assistance, or whether they also include formal legal interpretation, legal opinions, and legal advisory services concerning applicable Acts, Rules, and regulatory directives.	Refer Corrigendum

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53.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) 3.2.1.1. Strategic Recommendation on Road Safety		· To undertake district-wise and corridor-level crash investigations, black spot audits and road safety inspections, including systemic analysis of human, vehicle, road and environmental factors, and propose prioritised short, medium- and long-term interventions. · To regularly collect, validate and analyse Road Accident data, including identification of high risk locations, road stretches / black spots and vulnerable categories of accident victims for targeted interventions.	We request to clarify whether the consultant is expected to independently conduct field crash investigations and engineering audits, or to only provide advisory/analytical support based on data and reports made available by departments and agencies.	RFP Clause Prevails
54.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) 3.2.1.1. Strategic Recommendation on Road Safety		To facilitate research study of the traffic flow patterns at mid-block crossings and junctions across districts and cities and recommend improvements to reduce conflict points and accidents.	Kindly confirm whether primary surveys, traffic counts, videography, field investigations and related data collection activities are in the scope of work. If yes, then we request to kindly clarify on the responsibility of survey costs and field agency engagement.	RFP Clause Prevails
55.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) 3.2.1.1. Strategic Recommendation on Road Safety		Strengthen the research, innovation and technology ecosystem for road safety by piloting next-generation solutions such as AI-based enforcement, connected vehicle data, sensor based monitoring, behavioural analytics and decision support systems.	We request to clarify whether the consultant would be responsible for feasibility studies and recommendations, proof-of-concept pilots, or full deployment of technology solutions. Kindly also confirm in case of next-generation tech based solutions, the costs of hardware, software licences, third-party data, cloud hosting, connectivity and ongoing maintenance will be borne by the Authority, if any.	RFP Clause Prevails
56.	3.2.1. Section A: Dedicated Road Safety		Design and support for standard training modules, SOPs and digital learning content for enforcement officers, inspectors, engineers and administrative	Kindly provide clarity over the expectation of the authority in regard to the 'digital learning platform'. Whether the Authority would provide	RFP Clause Prevails

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	Project Management Unit (PMU) 3.2.1.2. Capacity Building & Skill Development		officers, aligned with national standards and evolving enforcement and safety requirements.	an exisiting digital LMS platform or the consultant is expected to help develop one.	
57.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) 3.2.1.2. Capacity Building & Skill Development		Design and support for standard training modules, SOPs and digital learning content for enforcement officers, inspectors, engineers and administrative officers, aligned with national standards and evolving enforcement and safety requirements.	In the context of the 'digital learning content', we request to kindly confirm the required language for the same, including Odia and English. Please also confirm whether other features like Translation, voice-over, subtitles, and accessibility features would also be required.	RFP Clause Prevails
58.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.3. Stakeholder Coordination with Other Departments		To coordinate closely with the fund management committee and concerned departments to ensure that road safety funds are planned, allocated, utilised and monitored effectively and transparently across State and District levels.	We request to kindly confirm that the consultant would not be required to make any decision regarding funds approval and that the stated funds would be allocated based on the approval of the relevant authority.	RFP Clause Prevails
59.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.3. Stakeholder Coordination with Other Departments		Provide assistance to the Health Department and Police Department for monitoring and evaluation of the PM RAHAT Scheme, initiative of the Government of India aimed at strengthening post-crash emergency response and reducing road accident fatalities.	Kindly clarify the extent of consultant responsibility with respect to PM RAHAT monitoring, reporting and coordination, including access to health and police department data.	RFP Clause Prevails

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60.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.3. Stakeholder Coordination with Other Departments		Facilitate integration of data from multiple systems and programs — including enforcement data, iRAD/eDAR, health and trauma care records, transport databases, and urban traffic systems— into unified road safety dashboards and decision support platforms.	Please confirm whether the consultant would be required to build/develop integration platforms and dashboards or shall only provide advisory support, specifications and implementation monitoring.	RFP Clause Prevails
61.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.3. Stakeholder Coordination with Other Departments		Facilitate the Establishment and operationalizing of standard data sharing protocols, workflows and governance mechanisms to ensure data accuracy, interoperability, privacy and institutional ownership across departments.	We request to kindly clarify whether the consultant's role would only be limited to in designing and recommending data-sharing protocols or whether it shall also include their implementation, operationalisation, and ongoing administration across departments. Also we would like the Authority to kindly clarify that the Consultant shall not be held liable for inaccuracies or omissions in information provided by government departments or third-party sources, provided reasonable professional due diligence has been exercised.	RFP Clause Prevails
62.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.3. Stakeholder Coordination with Other Departments		Support development of integrated road safety dashboards and command level reporting systems, providing leadership with real time visibility on enforcement performance, crash trends, response timelines and program outcomes.	Kindly clarify whether the scope is limited to defining dashboard requirements, KPIs, reporting formats, and providing technical recommendations, or includes actual dashboard design, software development, deployment, and maintenance.	RFP Clause Prevails
63.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements.		To facilitate and ensure implementation of directions, advisories and compliance requirements issued from time to time by the Central Government, State Government and the Supreme Court Committee on Road Safety,	We kindly request the Authority to provide more clarity regarding the roles and responsibility of the Consultant vis-a-vis 'ensure implementation' part, since as per our undersrtanding the implementation authority	RFP Clause Prevails

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	3.2.1.4. Facilitate Implementation of Road Safety Programs		including monitoring and reporting of compliance status.	should be with the relevant government departments.	
64.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.4. Facilitate Implementation of Road Safety Programs		To provide technical and operational support for deployment, adoption and effective use of iRAD / eDAR systems for road crash data recording, validation and analysis, including stakeholder onboarding and capacity building.	Kindly provide more clarification on the Authority's expectations regarding the role of the consultant with regards to this point. Whether the scope extends into more of a 'end-to-end technical implementation and system operations', something which appears to be beyond the intended consultancy role?	RFP Clause Prevails
65.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.4. Facilitate Implementation of Road Safety Programs		To support implementation of Information technology-enabled road safety initiatives, including intelligent enforcement, surveillance systems, vehicle tracking solutions, dashboards and data analytics platforms.	Kindly specify the expected scope of support for intelligent enforcement, surveillance systems, vehicle tracking solutions, dashboards, and analytics platforms, including whether the consultant is responsible for advisory support or actual implementation and operation.	RFP Clause Prevails
66.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.4. Facilitate Implementation of Road Safety Programs		To assist STA and implementing agencies in program monitoring, progress tracking and outcome evaluation, including preparation of MIS reports, dashboards and periodic review submissions at State and District levels.	Kindly clarify the programmes and implementing agencies to be covered under programme monitoring, the expected State- and District-level deliverables, MIS formats, KPIs, reporting frequency, outcome evaluation methodology, and requirements for field visits and review meetings.	RFP Clause Prevails

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67.	3.2.1. Section A: Dedicated Road Safety Project Management Unit (PMU) improvements. 3.2.1.4. Facilitate Implementation of Road Safety Programs		To introduce outcome based implementation frameworks, linking program activities with measurable road safety indicators such as reduction in fatalities, response time improvement and compliance levels.	Kindly clarify whether these outcome indicators will be used solely for program monitoring purposes or will form part of consultant performance evaluation and payment-linked obligations.	RFP Clause Prevails
68.	3.2.2. Section B: Technical Support Unit (TSU) 3.2.2.1. Intelligent Enforcement Management System (IEMS) & Electronic Enforcement		The consultancy firm shall provide end to end advisory, transaction support, implementation monitoring, analytics, and performance oversight for planning, deployment, and operationalization of the Intelligent Enforcement Management System (IEMS) and allied electronic enforcement initiatives.	We request to kindly clarify that the consultant's role would be advisory and oversight in nature and that responsibility for detailed system design, implementation, performance and operational compliance shall remain with the selected system integrator/vendor.	RFP Clause Prevails
69.	3.2.2. Section B: Technical Support Unit (TSU) 3.2.2.1. Intelligent Enforcement Management System (IEMS) & Electronic Enforcement		Support the Transport Department during technical and financial bid evaluation, including clarification handling, compliance checks, scoring support, evaluation documentation, and contract finalization.	We request the Authority to kindly clarify that, for bid process management assignments, the Consultant shall not be involved in the evaluation decision-making process or be required to provide any formal certification, and that all procurement activities shall be undertaken in accordance with the applicable guideline	RFP Clause Prevails
70.	3.2.2. Section B: Technical Support Unit (TSU) 3.2.2.1. Intelligent Enforcement Management System (IEMS) & Electronic Enforcement		Provide field level monitoring and advisory support for installation activities, site readiness, compliance with approved designs, accuracy testing, and validation of Factory Acceptance Tests (FAT) and Site Acceptance Tests (SAT) prior to commissioning.	Kindly clarify whether FAT/SAT certification and acceptance responsibility remains with STA, and whether consultant validation is limited to technical review and recommendation.	RFP Clause Prevails

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71.	3.2.2. Section B: Technical Support Unit (TSU) 3.2.2.2. Procurement Support		To assist STA in contract finalization, review of contractual clauses, risk mitigation provisions, performance security, penalty mechanisms, and post award documentation.	Kindly confirm that legal vetting, enforceability, statutory compliance, and final approval of contractual documents shall remain solely under STA's responsibility and/or its legal department.	RFP Clause Prevails
72.	3.2.2. Section B: Technical Support Unit (TSU) 3.2.2.3. Infrastructure Improvement Advisory		Ensure compliance with applicable government procurement rules, financial regulations, vigilance guidelines and audit requirements while maintaining transparency and competitiveness.	We request to kindly clarify whether the consultant's responsibility is limited to advisory and procedural assistance or it extends to end-to-end compliance, and post-procurement audit/vigilance assistance. Kindly also provide more clarity over the roles and responsibilities of the Consultant and the STA, including in matters like final approval and statutory accountability.	RFP Clause Prevails
73.	3.2.2. Section B: Technical Support Unit (TSU) 3.2.2.4. Digital Systems, Data Integration & Technical Analytics		Consolidate the existing provisions on dashboards, MIS data integration, technical data quality checks, GIS, predictive analytics, AI/ML, Digital Workflow and Technology pilots. Include technical support for iRAD/eDAR, vehicle tracking systems, data – sharing standards and digital learning platforms.	These activities may require diverse technical capabilities and could involve system development, integration, deployment and ongoing support. The extent of implementation responsibility, existing system readiness is not clearly established in the clause. Hence we would request to clarify whether the scope is limited to advisory, analytical and capacity-building support or includes system development, integration, deployment, maintenance and operational support.	RFP Clause Prevails
74.	Section. 3 Scope of Work		The Scope of Work repeatedly uses the phrase: *"including but not limited to".*	Kindly clarify that the activities under this clause shall be limited to tasks reasonably related to the expressly defined Scope of Work (SoW) and deliverables, and commensurate	RFP Clause Prevails

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				with the agreed resource structure, skill sets and capacity. Any activities requiring materially additional expertise, resources or effort beyond the agreed scope shall be subject to mutual agreement on the scope, timelines, resource requirements and commercials before commencement.	
75.	Section 4. Standard Form of Contract 4.10. Service Level and Penalty Sl No. 2, Replacement of personnel at request of STA due to non performance of resource		Penalty Level in case of default - A 5% penalty on the monthly payment of the concerned resource(s), payable in the succeeding month only, and not on the total monthly payment. Note: above penalty will be levied if the personnel will not report at STA after 3 weeks from the date of acceptance/ approval of CV by STA)	Kindly confirm that delays caused by STA approval or circumstances beyond the consultants's reasonable control do not these trigger penalties.	RFP Clause Prevails
76.	Section 4. Standard Form of Contract 4.10.1. Calculation of Penalties		Total Penalty shall be capped subject to 5% of the Monthly total payments at any time of the Contract. In such a situation where the total penalty exceeds the above limit of 5%of the contract value at any time during the project tenure, the STA reserves the right to terminate the Contract.	The clause first states that total penalties are capped at 5% of monthly total payments, but subsequently refers to 5% of the contract value. Kindly clarify the applicable cap and confirm whether it is calculated monthly or cumulatively over the contract period.	RFP Clause Prevails
77.	Section 4. Standard Form of Contract 4.12. Contract Period, Extension & Resource Deployment		All consultant personnel shall be stationed at the office of the State Transport Authority, Kataka, Odisha, or in Camp office in Bhubaneswar Odisha as required by the Transport Commissioner, Odisha to ensure effective coordination and execution of the assignment.	Kindly clarify the minimum number and profiles of resources required at each location, the expected deployment of duration.	RFP Clause Prevails

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78.	Section 4. Standard Form of Contract 4.27. Liquidated Damages		The parties hereby agree that due to negligence of act of any party, if the other party suffers losses, damages the quantification of which may be difficult, and hence the amount specified hereunder shall be construed as reasonable estimate of the damages and both the parties agree to pay such liquidated damages, as defined hereunder as per the provisions of this Contract. The amount of liquidated damages under this Contract shall not exceed 5% of the total value of the contract as specified in this RFP.	This clause does not clearly define the events triggering liquidated damages and the basis of calculation. Hence we would like to seek clarity on this, as to what are such events and the rationale behind calculation of the liquidate damages amount.	RFP Clause Prevails
79.	2.10.1, Sl. 2 and 3 (Pre-Qualification)	23	Turnover: average Rs 50 Cr for FY 2022-23, 2023-24, 2024-25. Documents column asks for FY 2023-24, 2024-25, 2025-26. Net worth: FYs ending 31 Mar 2025.	The turnover FYs in the requirement and in the documents column are different. Please confirm which 3 FYs apply for turnover and which 3 FYs apply for net worth and profit.	Refer Corrigendum
80.	2.10.1, Sl. 5	24	Consulting work of min. 6 months with 2 different Odisha State Govt departments / agencies.	Will work for **Odisha Govt PSUs**, Odisha Police and other Odisha Govt bodies also count as 'State Government Departments / Departmental Agencies'?	RFP Clause Prevails
81.	Bid Data Sheet Sl. 19; Definitions Sl. 24	10-11	JV / Consortium not allowed.	Please allow Consortium / JV so that specialist partners (e.g. cybersecurity, IEMS) can support the lead bidder. If not, please confirm that experience of a specialist subcontractor (cl. 4.19.2.7(b)) can be shown for scoring.	RFP Clause Prevails
82.	Bid Data Sheet, items 9-10; p. 11		Online bid submission: 29 October 2026, 5:00 PM. Physical technical proposal submission: 30 October 2026, 2:00 PM.	Bidders will need sufficient time to incorporate the final clarifications and obtain confirmations from the proposed experts. The Authority is requested to allow a **minimum three-week period from publication of the**	Refer Corrigendum Notice No.: - 19914/TC, Dated – 07/11/2026

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				final clarifications / corrigendum for online bid submission and revise the physical submission deadline correspondingly.	
83.	2.10.1; pp. 24-25		Eligibility of consulting firms.	Considering the strategic and policy-oriented nature of the assignment, the Authority may consider issuing this as a limited tender through NICSI's Category-D (Tier-1) Strategy Consulting empaneled agencies under the Digital India Program. This approach would ensure participation from pre-qualified, globally reputed strategy consulting firms with demonstrated expertise in policy advisory, institutional transformation, and large-scale implementation support. Multiple similar and recent assignments from Government of India and its entities have such a clause: • SUDA Govt. of Odisha 2025 - Execution Partner for Odisha Urban Development Task Force • DMRC 2025 - Consultancy Services For Preparation Of Corporate Plan For DMRC For The Period Of 2027-2037 • Govt. of Punjab 2025 – Development and Monetization Plan for GMADA / Mohali • BEML 2025 – Limited invites tender for Engagement of Strategy Consultant for preparation of Pre-Feasibility Report & Detailed Project Report for setting up greenfield facility for manufacturing of Maritime Cranes in India	RFP Clause Prevails

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				Hence, the Authority is requested to add the below requirement to the eligibility criteria: **Bidder shall be an empanelled agency under NICSI Tier-I, Category-D i.e. empanelment for Strategy Consulting Services.**	
84.	2.10.1, items 1-3; p. 24; Annexure 5; p. 71		Legal-entity supporting documents refer to FY2023-24, FY2024-25 and FY2025-26. The turnover and net-worth criteria refer to the three years ending 31 March 2025.	A common financial period would ensure consistent assessment and avoid different documentary requirements for the same bidder. Also, in select cases FY 2025-26 financial results and documents are still under finalization and audit period making it difficult to provide audited financial documents as requested by the Authority The Authority is thus requested to amend the financial-statement requirement under item 1 as follows: **Audited financial statements / certificate from the statutory auditor for FY2022-23, FY2023-24 and FY2024-25 shall be submitted, consistently with items 2-3 and Annexure 5.**	Refer Corrigendum
85.	2.10.1, item 4; p. 25		Minimum three PMU assignments of a minimum duration of two years with Central / State	A one-year assignment can demonstrate relevant programme management and implementation experience. Reducing the duration requirement would allow a wider pool	RFP Clause Prevails

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			Government Departments / Ministry / PSU agencies in India.	of experienced firms to participate. The Authority is also requested to clarify that assignments where services provided are comparable to PMU but are differently titled shall be considered eligible. The Authority is requested to amend the relevant provision as follows: **The Bidder should have experience of working on minimum three (03) PMU assignments of a minimum duration of one year with Central/ State Government Departments / Ministry / PSU (Central / State) agency in India. PMU experience shall include project management, programme management and implementation-support assignments, irrespective of the assignment title**	
86.	2.10.1, items 4-6; p. 25; 2.10.6, item 2.1; p. 27		Pre-qualification prescribes duration requirements for PMU and Odisha assignments and a completed transport IT advisory assignment. Technical evaluation expressly accepts qualifying ongoing projects.	Ongoing assignments demonstrate relevant delivery experience once the prescribed period of services has been completed. The Authority is requested to add the following provision for pre-qualification: **Ongoing assignments shall be accepted where the minimum duration of services prescribed under the relevant criterion has been delivered by the bid due date. For item 6, ongoing assignments with at least six months of relevant services delivered shall also qualify, supported by evidence of progress.**	RFP Clause Prevails.

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87.	2.10.1, item 5; p. 25		Consulting assignments of minimum six months with at least two different State Government Departments / Departmental Agencies in Odisha.	Departments may commission consulting assignments through their statutory bodies, authorities or corporations. The Authority is requested to clarify that eligible clients include Odisha Government departments and their statutory bodies, authorities and corporations, and that two distinct departmental agencies qualify even where they report to the same administrative department.	RFP Clause Prevails
88.	2.10.1, item 6; p. 25		At least one completed IT advisory / consulting assignment for the Transport sector for a Central / State Government Department / Ministry / PSU agency in India.	Transport-sector assignments may include substantial digital advisory work within a broader policy or programme management mandate. The TSU scope requires technology advisory and implementation oversight. The Authority is also requested to allow ongoing engagements to be considered The Authority is requested to amend the relevant provision as follows: **At least one completed or ongoing IT advisory / consulting assignment for the Transport sector for a Central / State Government Department / Ministry / PSU agency in India.** **Eligible IT advisory / consulting experience shall include IT strategy, digital transformation, technology procurement, MIS/dashboard advisory and implementation monitoring in the transport sector, including such components**	RFP Clause Prevails

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				delivered within a broader consulting assignment.	
89.	2.10.1, items 4-6; p. 25; 2.10.6, items 2.1-2.2; p. 27; Annexure 6		Work orders / agreements / completion certificates and project citations are required as supporting evidence.	Confidentiality obligations may restrict disclosure of work orders, contracts and client certificates for consulting engagements. The Authority is requested to amend the documentary-evidence provisions as follows: **Where client documents cannot be disclosed due to confidentiality obligations, certification by the Bidder's authorised signatory, confirming the client, scope, duration and completion/progress status, together with a Chartered Accountant's certificate with UDIN, shall be accepted as standalone evidence for pre-qualification and technical evaluation.**	RFP Clause Prevails
90.	2.10.6, item 1.1; p. 27		Annual turnover from advisory / consulting services to Central / State Government Departments / Ministries / PSUs in India during FY2022-23 to FY2024-25. Up to Rs.50 crore: 1 mark; above Rs.50 crore up to Rs.100 crore: 2 marks; additional marks for each Rs.50 crore above Rs.100 crore, up to 5 marks.	Multi-sector consulting firms report revenues across public- and private-sector clients. Client-specific turnover may not be separately reported in audited financial statements. The Authority is requested to consider the Bidder's average annual advisory / consulting turnover in India across all client types for FY2022-23 to FY2024-25 and adopt the following explicit scoring bands: Up to Rs.50 crore: 1 mark Above Rs.50 crore up to Rs.100 crore: 2 marks Above Rs.100 crore up to Rs.200 crore: 3 marks	Refer Corrigendum

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				Above Rs.200 crore up to Rs.300 crore: 4 marks Above Rs.300 crore: 5 marks.	
91.	2.10.6, item 2.1; p. 27		Consulting projects of a minimum duration of two years with Central / State Government agencies / PSUs in India.	One-year assignments can demonstrate relevant consulting and implementation experience. The duration should be consistent with the proposed amendment to pre-qualification. The Authority is requested to amend the relevant provision as follows: Experience of undertaking consulting projects of a minimum **duration of one year** with Central / State Government agencies / PSUs in India.	RFP Clause Prevails
92.	2.10.6, item 2.1; p. 27		Fewer than 3 projects: 7 marks; 3 to 8 projects: 10 marks; more than 8 projects: 15 marks.	Five qualifying assignments should adequately demonstrate breadth of experience in sustained government consulting engagements. The Authority is requested to revise the scoring as follows: Fewer than 3 projects: 0 marks 3 projects: 7 marks 4 projects: 10 marks 5 or more projects: 15 marks. The minimum three-assignment requirement under pre-qualification would continue to apply independently	RFP Clause Prevails

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93.	2.10.6, item 2.1; p. 27		Completed projects must not be older than 1 April 2021. Qualifying ongoing projects are considered.	Strategic policy and programme management engagements are often multi-year assignments. A five-year look-back may exclude relevant experience of comparable scale and complexity. Also, due to COVID related impact, there was reduced activity and consulting assingments during 2020-2022 period The Authority is requested to amend the relevant provision as follows: Projects completed **on or after 1 April 2016** shall be eligible. Ongoing projects meeting the applicable duration requirement shall also be considered.	RFP Clause Prevails
94.	2.10.6, item 2.2; p. 27		The Bidder should have experience in projects in the Transport domain.	Transport consulting covers policy, regulation, strategy, infrastructure and programme implementation across modes and client types. The Authority is requested to clarify the provision as follows: **Eligible transport experience shall include consulting assignments in roads, road safety, vehicle regulation, mobility, logistics, railways, ports, inland waterways, airports and aviation for Government bodies, PSUs or private-sector clients in India.**	Refer Corrigendum.
95.	2.10.6, item 2.2; p. 27		0 projects: 0 marks; 1 project: 1 mark; 2 projects: 7 marks;	The Authority is requested to relax the criterion related to 5 marks for prior work with Odisha Government agencies as this is restrictive to bidders with similar experience working with different central and state government	RFP Clause Prevails

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			3 projects: 10 marks. Additional 5 marks for prior work under Odisha Government agencies.	authorities who may be better suited to support the Authority. Relevant transport experience with other authorities can demonstrate capabilities comparable to work with the specified Odisha entities. Scoring such experience on a common basis would broaden participation. The Authority is requested to remove the four marks reserved for prior work with the specified Odisha entities and revise the overall transport experience scoring as follows: **0 projects: 0 marks** **1 project: 3 marks** **2 projects: 7 marks** **3 projects: 10 marks** **5 or more project: 15 marks**	
96.	2.10.1, items 4-6; p. 25; 2.10.6, items 2.1-2.2; p. 27		Separate requirements are prescribed for PMU, Odisha, IT advisory and transport experience.	An assignment may satisfy more than one of the prescribed experience requirements. The Authority is requested to confirm that the same assignment may be submitted against multiple pre-qualification and technical-evaluation criteria where it independently meets each requirement.	RFP Clause Prevails
97.	2.10.7, all positions; pp. 29-32; Annexure 9, item 12		Proficiency in Odia language (reading, writing and speaking) is mandatory for all eight experts.	Requiring all eight experts to read, write and speak Odia limits participation of experienced national specialists across multiple sectors. The concurrent C&T Department PMU RFP No.12191/T dated 28 September 2026 does	Refer Corrigendum

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				not prescribe this requirement in its resource profiles (Section 22.3, pp.18-22). The Authority is requested to delete mandatory Odia proficiency for each expert / team member profile.	
98.	2.10.7, position 1; p. 29		PMU Team Lead: Project Management Professional (PMP) certification by PMI.	Demonstrated leadership of complex government programmes can establish project management capability without a specific professional certification. The Authority has requested sufficient evidence as part of the Team Lead qualification and project experience to establish the proficience in managing large project management and transformation programmes The Authority is requested to delete the provision and requirement related to PMP certification	Refer Corrigendum
99.	2.10.7,; pp. 29-32		PMU and TSU Team Leads, Sr. Consultants, Consultants: postgraduate qualifications from a recognised or reputed university; no institute-ranking benchmark is specified.	The phrase “reputed university” is subjective and not independently verifiable, which may lead to inconsistent interpretation across bidders and make like-for-like evaluation of proposed CVs difficult for the Authority. Anchoring the qualification requirement to an objective, internationally recognised benchmark such as the **NIRF or Financial Times ranking (ranked among the Top 50 institutes)** would bring clarity and consistency to this criterion and help ensure a baseline standard of academic pedigree across all proposed experts. This approach has precedent in comparable Government of India tenders, for instance the	Refer Corrigendum

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				MoRTH RFP for “Engagement of consultancy services to assist in the field of Transport Policy, Motor Vehicle Regulations, Automotive Industry Standards and matters related to Road Safety,” which adopts a similar institute-ranking-based qualification benchmark	
100.	2.10.7, positions 2 and 8; pp. 29, 31-32		Experience working with State Transport Authorities / Road Safety Cells or similar institutions; position 8 specifically refers to State Transport Authorities / Road Safety Cells.	National transport programmes involve policy formulation, State coordination and road-safety implementation that are directly relevant to the assignment. The Authority is requested to allow **the experience with Central Government ministries, national transport agencies and comparable government institutions as similar experience, including work on vehicle regulation, ATS/ADTS, vehicle scrapping, road-safety programmes, EV policy and implementation monitoring.**	Refer Corrigendum
101.	2.10.7, position 5; p. 30		Senior Consultant (IT): postgraduate qualification in Information Technology / Telecom / Computer Science or equivalent.	IT advisory and procurement responsibilities can also be delivered by engineering graduates and management postgraduates with the required ICT project experience. The Authority has requested evidence of simliar experience which can address requirement of relevant experience for the position. The Authority is requested to amend the qualification as follows: **Graduate qualification in Engineering / Technology with postgraduate qualification in IT / Telecom / Computer Science / Management / Business Administration or equivalent**	Refer Corrigendum

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102.	2.10.7, position 4; p. 30		Senior Consultant (IEMS/ITMS/e-Enforcement): hands-on implementation experience in intelligent enforcement / e-Challan / traffic surveillance systems at State or large-city level.	The TSU role covers technology advisory, procurement support and implementation oversight. Relevant advisory experience should therefore qualify alongside direct implementation experience. The Authority is requested to amend the provision as follows: Relevant experience shall include **technology advisory, technical specifications, procurement support or implementation monitoring for intelligent enforcement / e-Challan / traffic surveillance systems.**	Refer Corrigendum
103.	2.10.7, position 5; pp. 30-31		Senior Consultant (IT): experience in implementation, integration and monitoring of AIS-140-compliant VLTD/VLTS, including integration with iRAD/eDAR, VAHAN or State transport databases.	The assignment spans several digital systems. Making one specific platform or technology mandatory may exclude experts with comparable government ICT advisory experience focused on transport related assignments The Authority is requested to amend the provision as follows: Experience in **government ICT advisory, procurement, integration oversight and implementation monitoring related to Transport domain shall qualify**, including experience in AIS-140-compliant VLTD/VLTS and iRAD/eDAR/VAHAN integration	Refer Corrigendum
104.	2.10.7, positions 1, 2 and 8; pp. 29, 32		Preference for prior road-safety / similar assignments within Odisha.	Comparable national and other-State experience is relevant to the PMU's responsibilities and should be assessed on a common basis. The Authority is requested to **delete the Odisha-specific preference** for these	Refer Corrigendum

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				positions and assess relevant transport, road-safety and government programme experience irrespective of the State in which it was gained.	
105.	2.10.7, scoring below resource table; p. 32		Qualifications: 20%; minimum years of experience: 30%; relevant sector / assignment experience: 50%.	The resource evaluation specifies weightages but does not set out scoring bands or distinguish the effect of mandatory, desirable and preferred attributes. The Authority is requested to confirm whether meeting each stated minimum requirement earns full marks for that sub-criterion. If not, please provide position-wise scoring bands and specify how desirable attributes will be scored.	RFP Clause Prevails
106.	2.10.6, item 4.3; p. 28		Proposed Approach & Methodology: 5 marks; demonstration / illustration of outcomes delivered in other states and improved processes: 10 marks.	A common Transport & Road Safety case study would allow the Authority to compare bidders' analytical capability and practical approach to the assignment. The Authority is requested to replace the ten marks for demonstrated past outcomes with a common case study covering road-safety diagnosis, prioritised interventions, technology/enforcement measures and an implementation plan. The Authority is requested to allow such expereince and both Central and State level. The Authority may specify case study requirement as below: **One detailed case study in the last 5 years on completed contract on projects in Transport Sector and Road Safety Sector for Central / State Government on projects related to strategy development, Infrastructure Development, Development &**	RFP Clause Prevails

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				analysis, Project Planning, Project Structuring, and Other Infrastructure Projects of similar nature with a value of Rupees Four Crore or more per annum	
107.	2.10.6, items 4.1-4.3; p. 28		A&M carries 30 marks and is evaluated solely on the written Technical Proposal. No scored presentation / expert interaction is prescribed.	Interaction with the proposed experts would help the Authority assess their understanding of the assignment and ability to apply the proposed methodology. The Authority is requested to introduce an A&M presentation by the proposed PMU and TSU Team Leads, with interaction involving the key experts, and revise the allocation as follows: Scope understanding: 5 marks Challenges and solutions: 5 marks Proposed methodology: 5 marks Transport & Road Safety case study: 10 marks **Expert interaction through the presentation: 5 marks** Total A&M: 30 marks. For interaction, allocate 3 marks to responses on role-specific delivery and 2 marks to team coordination / implementation readiness. Please issue common presentation and participation requirements.	RFP Clause Prevails
108.	2.10.7, position 1; p. 29; 4.12; pp. 55-56; Annexure 10		PMU Team Lead: 36 months. All core resources are to be deployed full-time onsite; the financial format provides 36 man-months for the PMU Team Lead.	The PMU Team Lead provides strategic direction and oversight, supported by a full-time delivery team. A defined part-time commitment would enable access to senior expertise.	RFP Clause Prevails

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				The Authority is requested to **permit 25% deployment for the PMU Team Lead over the 36-month engagement**, with agreed onsite review days and availability for key meetings. If accepted, please revise Annexure 10 and the online financial schedule to nine person-months for this position. Other positions would remain full-time.	
109.	3.2.2.1-3.2.2.3; pp. 42-45		Technical advisory includes review of civil/electrical designs and structural safety, FAT/SAT validation, and preparation / review of feasibility studies and DPRs.	The proposed team provides advisory and programme management services. Detailed engineering and specialist testing require separately defined inputs and responsibilities. The Authority is requested to clarify that **the PMU/TSU consultant will provide feasibility, procurement, review and monitoring support**. Detailed engineering design, statutory certification, specialist surveys and laboratory testing shall be undertaken by separately engaged competent agencies, with their inputs made available to the consultant.	RFP Clause Prevails
110.	3.2.2.4; p. 45		Digital Systems, Data Integration & Technical Analytics: 'Consolidate the existing provisions' on dashboards, MIS, data integration, GIS, predictive analytics, AI/ML, digital workflow and technology pilots.	This provision does not specify the systems, deliverables or extent of development expected from the TSU. The Authority is requested to **clarify that the consultant's responsibility covers requirements definition, advisory, analytics and implementation oversight**. Production software development, system integration, hardware supply, hosting and system operation shall be undertaken by separately appointed vendors.	RFP Clause Prevails

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
111.	4.10; p. 52; 4.11; p. 55		Deployment within two weeks after acceptance of LOA under the SLA; deployment within 15 days of LOA / work order under the milestone table.	The deployment provisions use different starting dates. Mobilisation also requires confirmation and approval of the proposed personnel. The Authority is requested to align both provisions as follows: **The approved team shall be mobilised within thirty days of contract execution and approval of the proposed personnel, whichever is later.**	RFP Clause Prevails
112.	4.6; p. 50; 4.10; pp. 52-54		Replacement timelines differ between the contract clause and SLA. Agency-requested replacements are restricted, and penalties are specified for personnel changes.	A consistent replacement process would allow continuity of services while addressing resignation, medical emergencies and other unavoidable circumstances. The Authority is requested to prescribe one replacement timeline across these clauses: **submission of a suitable replacement CV within fifteen working days of notification and deployment within thirty days of approval**. Approved replacements for resignation, medical emergencies or other agreed unavoidable circumstances should not attract penalties where the revised timeline is met.	RFP Clause Prevails
113.	Section 2.10.1 (Sr. 1)	Page 24	Joint Venture / Consortium: "Joint Venture [JV] / Consortium shall not be allowed for this assignment."	Request to permit Consortium / Sub-contracting: Kindly permit JV/Consortium or allow specialized sub-contracting for specific components (such as legal, regulatory, or niche technical modules).	RFP Clause Prevails
114.	Section 2.10.1 (Sr. 4)	Page 25	Bidder's Experience: Minimum three (03) PMU assignments of a minimum duration of 2 years with	We understand that relevant experience with any Government autonomous body,	Yes relevant experience with any

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			Central/State Government Departments / Ministry / PSU.	corporation, or enterprise under the Central Government or any State Government shall be considered eligible for evaluation under this criterion. Kindly confirm	Government autonomous body, corporation, or enterprise under the Central Government or any State Government shall be considered.
115.	Bid Data Sheet (Sr. 13 & 14)	Pages 11 & 12	Tender Fee & EMD: e-Nivida portal shows BG option; Bidders to select BG option and enter DD details.	Clarification Requested: Please confirm if a Bank Guarantee (BG) from a scheduled commercial bank is acceptable for EMD in lieu of a physical Demand Draft (DD).	RFP Clause Prevails
116.	2.10.6. Criteria of Technical Evaluation Clause 2.2	Page 27	The bidder should have experience in projects in the Transport domain Number of Projects. Number of Projects:-00 Project: 00 Mark 01 Project: 01 Mark 02 Projects: 07 Marks 03 projects: 10 Marks An additional weightage of 5 marks shall be allotted to bidders demonstrating prior work experience under the agencies of Odisha Government.	In order to promote wider participation and enhance competitiveness in the bidding process, it is requested that the marks allocated specifically for prior experience in the transport sector in Odisha may kindly be removed, as the present criterion may limit participation of otherwise experienced and qualified bidders. We request you to consider experience in any state in transport or relevant domain.	RFP Clause Prevails
117.	2.10.6. Criteria of Technical Evaluation Clause 4 : Approach & Methodology	Page 28	Understanding of the current challenges for the Department, suggestions for overcoming the challenges - 10 marks	We respectfully submit that the requirement to identify and address the current challenges of the Department may be restrictive, as a comprehensive assessment of such challenges would require access to internal information, ongoing initiatives, and recent operational developments that may not be available in the	RFP Clause Prevails

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				public domain. In the interest of ensuring a level playing field and encouraging wider participation, we request that the criterion be revised to focus on general challenges commonly encountered in similar projects, departments, or sectors, thereby enabling all bidders to demonstrate their domain expertise and technical approach on an equitable basis.	
118.	2.10.7. Minimum Evaluation Criteria for Key Resources PMU Team Lead/Principal Consultant	Page 29	Educational Qualification : Project Management Professional (PMP)® certification, by the Project Management Institute (PMI) Relevant Experience : Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.	Educational Qualification: We respectfully submit that several highly experienced professionals possess substantial experience in successfully delivering similar projects but may not hold a PMP certification from PMI. Accordingly, making PMP certification a mandatory requirement may restrict the availability of otherwise suitably qualified and experienced resources. We therefore request that the mandatory requirement of PMP certification be removed or suitably relaxed. Relevant Experience: We respectfully submit that the requirement of prior experience in the State of Odisha and proficiency in the Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively delivering the envisaged scope of work irrespective of their prior geographical experience or language proficiency. We therefore request that the requirements relating to Odisha-specific experience and proficiency in the Odia language be removed to facilitate wider	Refer Corrigendum

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
				participation and availability of suitable resources.	
119.	2.10.7. Minimum Evaluation Criteria for Key Resources Sr. Consultant (Transport Regulations & Road Safety Governance)	Page 29	Relevant Experience : Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.	We respectfully submit that the requirement of prior experience in the State of Odisha and proficiency in the Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively delivering the envisaged scope of work irrespective of their prior geographical experience or language proficiency. We therefore request that the requirements relating to Odisha-specific experience and proficiency in the Odia language be removed to facilitate wider participation and availability of suitable resources.	Refer Corrigendum
120.	2.10.7. Minimum Evaluation Criteria for Key Resources TSU Team lead/Sr. Consultant (Transport Technology & Procurement)	Page 30	Proficiency in Odia language (reading, writing and speaking) is mandatory.	We respectfully submit that the requirement of Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively delivering the envisaged scope of work irrespective of language proficiency. We therefore request that the requirements relating to proficiency in the Odia language be removed to facilitate wider participation and availability of suitable resources.	Refer Corrigendum
121.	2.10.7. Minimum Evaluation Criteria for Key Resources	Page 30	Proficiency in Odia language (reading, writing and speaking) is mandatory.	We respectfully submit that the requirement of Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively	Refer Corrigendum

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
	Sr. Consultant (IEMS/ITMS/e Enforcement)			delivering the envisaged scope of work irrespective of language proficiency. We therefore request that the requirements relating to proficiency in the Odia language be removed to facilitate wider participation and availability of suitable resources.	
122.	2.10.7. Minimum Evaluation Criteria for Key Resources Sr. Consultant (IT)	Page 30	Proficiency in Odia language (reading, writing and speaking) is mandatory.	We respectfully submit that the requirement of Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively delivering the envisaged scope of work irrespective of language proficiency. We therefore request that the requirements relating to proficiency in the Odia language be removed to facilitate wider participation and availability of suitable resources.	Refer Corrigendum
123.	2.10.7. Minimum Evaluation Criteria for Key Resources Consultant (M&E/Procurement Support)	Page 31	Preference shall be given to candidates having prior experience in transport sector procurements. Proficiency in Odia language (reading, writing and speaking) is mandatory.	We respectfully submit that the requirement of prior experience in the State of Odisha and proficiency in the Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively delivering the envisaged scope of work irrespective of their prior geographical experience or language proficiency. We therefore request that the requirements relating to Odisha-specific experience and proficiency in the Odia language be removed to facilitate wider participation and availability of suitable resources.	Refer Corrigendum

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
124.	2.10.7. Minimum Evaluation Criteria for Key Resources Sr. Consultant (Road Safety /Transport)	Page 31	Proficiency in Odia language (reading, writing and speaking) is mandatory.	We respectfully submit that the requirement of Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively delivering the envisaged scope of work irrespective of language proficiency. We therefore request that the requirements relating to proficiency in the Odia language be removed to facilitate wider participation and availability of suitable resources.	Refer Corrigendum
125.	2.10.7. Minimum Evaluation Criteria for Key Resources Consultant (Road Safety/Transport/M&E)	Page 31	Preference shall be given to candidates having prior experience in transport sector procurements. Proficiency in Odia language (reading, writing and speaking) is mandatory.	We respectfully submit that the requirement of prior experience in the State of Odisha and proficiency in the Odia language may restrict the availability of suitably qualified and experienced resources. Professionals with relevant experience in similar assignments are capable of effectively delivering the envisaged scope of work irrespective of their prior geographical experience or language proficiency. We therefore request that the requirements relating to Odisha-specific experience and proficiency in the Odia language be removed to facilitate wider participation and availability of suitable resources.	Refer Corrigendum
126.	3.2 Broad Scope of Work	Page 36	Introduce predictive and preventive road safety planning by leveraging historical crash datasets, GIS layers, traffic flow data and machine-learning techniques to forecast high-risk locations, emerging trends and future safety challenges.	We request you to kindly elaborate on the requirement under this criterion. We understand that the bidder is required to provide a proposed approach/plan for introducing predictive and preventive road safety planning, including the methodology for leveraging historical crash data, GIS layers, traffic flow data and machine-learning techniques, rather than developing or	RFP Clause Prevails

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
				demonstrating an operational system capable of generating the stated outputs. Kindly confirm our understanding.	
127.	4.8. Indemnity	Page 51	The Consultant at all times during the pendency of this agreement, keep the Government/ Authority/ Corporation/ STA indemnified to an amount not exceeding the total fees payable to the consultant under this agreement.	We kindly propose that the following provision be incorporated: The Client shall indemnify and hold harmless the Firm for any losses incurred or damages suffered due to I. Third party claims ii. Any fraud, misrepresentation, or omission of facts by the Client or its personnel.	RFP Clause Prevails
128.	Clause 2.5; & Clause 4.22.2.4	Page 20 Page 62,	Information relating to evaluation of proposals and recommendations concerning awards shall not be disclosed to the bidders who submitted the proposals or to other persons not officially concerned with the process, until the publication of the award of contract. The undue use by any Consultant of confidential information related to the process may result in rejection of its proposal and may be subject to the provisions of the STA's antifraud and corruption policy. During the execution of the assignment except with prior written consent of the STA, the consultant or its personnel shall not at any time communicate to any person or entity any confidential information acquired in the course of the contract. 4.22.2.4 Confidentiality: Except with the prior written consent of the "STA", the Consultant and the Personnel shall not at any time communicate to any person or entity an confidential information	We kindly propose that the following provision be incorporated: Compelled Disclosure:- Except with the prior written consent of the other party which shall not be unreasonably withheld, the parties shall not disclose nor cause or permit their employees, agents and consultants to disclose to third parties any confidential information relating to the services, provided always that the parties may disclose such confidential information if required by applicable law or regulation, but only that portion of information which, to the extent permitted by the relevant law or regulatory requirement, is legally required to be furnished. The obligations set forth herein shall expire two (2) years after the termination of the agreement. Retention Rights: The Firm shall be permitted to retain copies of such Confidential	RFP Clause Prevails

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			acquired in the course of the Services, nor shall the Consultant and its Personnel make public the recommendations formulated in the course of, or as a result of, the Services.	Information as it is required to retain for legal or professional regulatory purposes. The Firm confidentiality obligations shall continue throughout the time, such Confidential Information is retained notwithstanding the termination of the agreement	
129.	3.2 Broad Scope of Work	Page 36	Scope includes policy/regulatory advisory, compliance frameworks, Motor Vehicles Act and CMV Rules advisory, contract management and bid process management	We understand that the present scope of work does not envisage the provision of legal services by the Consultant. Kindly confirm our understanding. Further, in the event any legal services are required during the assignment, we understand that such services may be provided through a suitably qualified sub-consultant/sub-contractor, with the scope and associated professional fees for such legal services being considered separately. Kindly confirm.	RFP Clause Prevails
130.	Section 3.2.1.1 & 3.2.1.3	Pages 35, 39	Scope of Work (Legal / Policy): Formulate and revise State Road Safety Policy, EV Policy, RVSF Policy, Motor Vehicles Act compliance, legal frameworks.	Please confirm that the consultant's role is strictly limited to *policy advisory, administrative drafting, and procedural support*, and that formal legal opinions, court representations, and statutory legal drafting will be handled directly by STA's empanelled legal counsel or government law officers.	RFP Clause Prevails
131.	Section 4.17.4	Pages 59 & 60	Payment upon Termination: Payment terms under various termination events.	In the event of termination for convenience by the STA, please confirm that the consultant will be paid for all satisfactory services rendered up to the termination date, alongside reasonable demobilization costs.	RFP Clause Prevails

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Sl No.	RFP Reference (Section & Page)	RFP Page No.	Content of RFP requiring Clarification	Points of Clarification	Remarks by the tendering Authority
132.	Blacklisting / Debarment Declaration	Clause 2.3, Pg. 19	"Bidders must disclose if they as valid on date, are or have been the subject of any proceedings (such as blacklisting) or other arrangements relating to bankruptcy, insolvency or the financial standing of the Bidder, including but not limited to appointment of any officer such as a receiver in relation to the Bidder's personal or business matters or an arrangement with creditors, or of any other similar proceedings."	We propose to modify the clause as "Bidders must disclose if they as valid on date, are or have been in the past two years subject of any proceedings (such as blacklisting) or other arrangements relating to bankruptcy, insolvency or the financial standing of the Bidder, including but not limited to appointment of any officer such as a receiver in relation to the Bidder's personal or business matters or an arrangement with creditors, or of any other similar proceedings."	RFP Clause Prevails
133.	General		Last date and time for online submission of Proposal (Proposal Due Date) : 29/10/2026	Considering the festive seasin, we kindly request you to extend the proposal submission due till 23.11.2026	Refer Corrigendum Notice No.: - 19914/TC, Dated – 07/11/2026
134.	2.10.1. Pre-Qualification (Sr no. 2 of the table)	24	Bidders should have a minimum average annual turnover of ₹ 50 crores during the last three consecutive financial years (FY 2022-23, FY 2023-24, FY 2024-25) in India.	Considering the EMD of ₹20 lakh and assuming the same represents 2% of the estimated consultancy value, the estimated cost of the assignment works out to approximately ₹10 Crore. The Manual for Procurement of Consultancy Services, Second Edition 2025, Department of Expenditure, Ministry of Finance, indicates a suggested minimum average annual turnover benchmark of 200% of the assignment value, with at least 50% thereof from consultancy service contracts. (Annexure A) **Accordingly, the Authority is kindly requested to consider revising the minimum average annual turnover requirement from ₹50 Crore to ₹20 Crore. The proposed requirement would remain**	RFP Clause Prevails

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				commensurate with the estimated value of the assignment, while encouraging wider participation and competition amongst qualified consulting firms. Alternatively, the Authority may kindly permit bidders to meet the financial qualification requirement based on the financial credentials of their Parent/Holding Company. Requested Revised Clause: “Bidders should have a minimum average annual turnover of ₹ 20 crores during the last three consecutive financial years (FY 2022-23, FY 2023-24, FY 2024-25) in India.” Alternatively, the financial credentials of the Bidder’s Parent/Holding Company may be considered for meeting the above financial qualification requirement.	
135.	2.10.1. Pre- Qualification (Sr no. 4 of the table)	25	The Bidder should have experience of working on minimum three (03) PMU assignments of a minimum duration of 2 years with Central/ State Government Departments / Ministry / PSU (Central / State) agency in India	We understand that Programme Management Unit (PMU), Project Management Unit (PMU), Technical Support Unit (TSU), Project Management Consultancy (PMC), or other similar long-term consultancy assignments involving programme/project management, technical support, consultancy / advisory services shall be considered for meeting this criterion. We further understand that ongoing assignments which have completed at least two (02) years as on the Bid Submission date shall also be considered. Kindly confirm our understanding.	RFP Clause Prevails

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136.	2.10.1. Pre- Qualification (Sr no. 6 of the table)	25	The Bidder should have experience of completing at least one (1) IT advisory / consulting assignment for the Transport sector for a Central/ State Government Department/ Ministry / PSU (Central / State) agency in India.	We understand that Transport-sector consultancy assignments involving IT/ICT systems, Intelligent Transport Systems (ITS), MIS/dashboard development, digital transformation, e-governance, transport technology, system integration advisory, technology procurement/bid management, or other technology-enabled transport solutions shall be considered as IT advisory / consulting assignments. We further understand that such IT advisory/consulting experience may form part of a broader Transport-sector consultancy assignment and need not necessarily be a standalone IT assignment. Kindly confirm our understanding.	RFP Clause Prevails
137.	2.10.6. Criteria of Technical Evaluation (Sr no. 1 of the table)	27	1. Financial Capabilities of the bidder: 1.1 Annual turnover from advisory / consulting services provided to the Central/ State Government Department / Ministry / PSU (Central / State) agency in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) ● Up to 50 Crore - 01 Marks ● >INR 50 Cr. and <= INR 100 Cr.: 02 Marks (Additional 01 mark for each INR 50 Cr. over and above Rs. 100 Cr. maximum 05 marks)	The RFP allocates 5 marks under Technical Evaluation based on annual turnover from advisory/consulting services provided to Central/State Government Departments/Ministries/PSUs. As per the prescribed scoring methodology, a bidder would effectively need qualifying consulting turnover exceeding ₹200 Crore to obtain the full 5 marks, whereas financial capacity is already separately assessed through the minimum turnover requirement under the pre-qualification criteria. The Department of Expenditure, Ministry of Finance, Government of India, vide Office Memorandum F.No.1/3/2026-PPD dated 22.07.2026, has highlighted that comparatively high turnover requirements in consultancy procurements may unduly restrict competition and has reiterated the relevant provisions of	Refer Corrigendum

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				the Manual for Procurement of Consultancy Services, Second Edition 2025. Further, Para 8.4.2 of the Manual provides a model framework for Technical Proposal evaluation comprising the consultant's relevant experience, proposed Approach & Methodology, qualifications and experience of Key Staff, and transfer of knowledge, wherever relevant. Financial capability/turnover is not included among the model rated criteria for Technical Proposal evaluation under Para 8.4.2. Further, Road Safety constitutes a core component of the present assignment; however, the bidder's specific experience in Road Safety assignments is not separately allocated marks under the Technical Evaluation criteria. Accordingly, the Authority is kindly requested to consider removing turnover as a separately scored parameter under Technical Evaluation and allocating the corresponding 5 marks towards the bidder's relevant experience in Road Safety assignments. This would allow financial capability to be assessed at the Pre-Qualification stage while providing greater technical weightage to experience directly relevant to the core scope and objectives of the assignment and would also be consistent with the above-referred Government of India procurement guidance. Alternatively, the Authority may kindly permit the bidder to use the financial credentials/turnover of its Parent/Holding	

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				Company for the purpose of scoring under this criterion. Requested Revised Clause: Annual turnover from advisory / consulting services provided to the Central/ State Government Department / Ministry / PSU (Central / State) agency in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) Up to 20 Crore - 01 Marks >INR 20 Cr. and <= INR 30 Cr: 02 Marks Additional 01 mark for each INR 5 Cr. thereafter - maximum 05 marks OR New Clause for Experience in State-Level Road Safety Consultancy Assignments – 05 Marks The bidder should have experience in State-level Road Safety consultancy assignments undertaken for Central Government / State Government Departments / Ministries / Government Agencies / PSUs in India during the last three (03) years preceding the Bid Submission Date. Both completed and ongoing assignments shall be considered. 1 qualifying assignment: 02 Marks 2 qualifying assignments: 04 Marks 3 or more qualifying assignments: 05 Marks	

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				Supporting Documents: Copy of Letter of Award / Work Order / Agreement / Purchase Order / Completion Certificate.	
138.	4.12. Contract Period, Extension & Resource Deployment	55	Based on the requirement and necessity of the Department, the Contract may be extended subject to satisfactory performance of the Consultancy Firm/Agency and mutual agreement on the continued engagement.	The RFP provides that the Contract may be extended based on the requirement of the Department, satisfactory performance of the Consultancy Firm/Agency, and mutual agreement on continued engagement. Considering that the quoted man-month rates are required to remain firm during the initial 36-month Contract Period, any extension beyond the original tenure would expose the Consultant to additional inflationary impact, annual salary revisions and increased manpower costs. Accordingly, the Authority is kindly requested to incorporate the following provision for any extension beyond the initial Contract Period: “In the event of extension of the Contract beyond the initial 36-month period, an annual escalation of 10% on the approved man-month rates quoted in the Financial Proposal shall be applicable for the extended period, subject to mutual agreement between the Parties.”	RFP Clause Prevails.
139.	Section 2.10.1 – Pre Qualification Sl. No. 6 (Bidder’s Experience)	25	Sl. No. 6 – Bidder’s Experience Specific Requirement: The Bidder should have experience of completing at least one (1) IT advisory / consulting	We request you to kindly modify the requirement as: Sl. No. 6 – Bidder’s Experience	RFP Clause Prevails

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			assignment for the Transport sector for a Central/ State Government Department/ Ministry / PSU (Central / State) agency in India. Documents to be submitted: Work Order/ Copy of agreement/ Completion certificate	The Bidder should have experience of completing/Ongoing at least one (1) IT advisory / consulting assignment for the Transport sector for a Central/ State Government Department/ Ministry / PSU (Central / State)/Corporate agency in India. Documents to be submitted: Work Order/ Copy of agreement/ Completion certificate	
140.	Section 2.10.6 – Criteria of Technical Evaluation Clause 1.1 (Financial Capabilities of the bidder)	27	Clause 1.1 – Annual Turnover Evaluation Criterion: Annual turnover from advisory / consulting services provided to the Central/ State Government Department / Ministry / PSU (Central / State) agency in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) Scoring Criteria: Up to 50 Crore - 01 Marks >INR 50 Cr. and <= INR 100 Cr.: 02 Marks (Additional 01 mark for each INR 50 Cr. over and above Rs. 100 Cr. maximum 05 marks) Documents to be submitted: Certificate from	We request you to kindly modify the requirement as: Clause 1.1 – Annual Turnover Annual turnover from advisory / consulting services in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) Scoring Criteria: Up to 50 Crore - 01 Marks >INR 50 Cr. and <= INR 100 Cr.: 02 Marks (Additional 01 mark for each INR 50 Cr. over and above Rs. 100 Cr. maximum 05 marks) Documents to be submitted: Certificate from statutory auditor	Refer Corrigendum

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			statutory auditor		
141.	A. Basic Definition 24- Joint Venture/ consortium	8	Joint Venture [JV] / Consortium shall not be allowed for this assignment.	Joint Venture [JV] / Consortium shall be allowed for this assignment.	RFP Clause Prevails
142.		24	Bidders should have a minimum average annual turnover of ₹ 50 crores during the last three consecutive financial years (FY 2022-23, FY 2023-24, FY 2024-25) in India.	The turnover requirement of ₹50 Crore is considerably high and may unnecessarily restrict competition by excluding smaller and regional consulting firms possessing relevant technical experience and capabilities. The criterion may consequently limit participation largely to large consulting firms. It is therefore requested that the minimum average annual turnover requirement be reduced from ₹50 Crore to ₹15 Crore to ensure wider and more competitive participation.	RFP Clause Prevails

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		27	Financial Capabilities of the bidder: 1.1 Annual turnover from advisory / consulting services provided to the Central/ State Government Department / Ministry / PSU (Central / State) agency in India in last three financial years (i.e. FY 2022 23, FY 2023-24, FY 2024-25) Up to 50 Crore - 01 Marks >INR 50 Cr. and <= INR 100 Cr.: 02 Marks (Additional 01 mark for each INR 50 Cr. over and above Rs. 100 Cr. maximum 05 marks)	The present turnover-based scoring effectively requires annual Government advisory/consulting turnover exceeding ₹200 Crore to secure the full 05 marks, which may unduly favour large consulting firms and restrict competition from technically capable smaller and regional firms. It is therefore requested to remove turnover as a Technical Evaluation criterion and allocate the 05 marks towards relevant technical experience.	Refer Corrigendum
143.	A. Basic Definition Point 5	8	Basic Definition : All information (whether in written, oral, electronic or other format) which relates to the technical, financial and business affairs, dealers, suppliers, products, developments, operations, processes, data, trade secrets, design rights, know-how,	Including oral information within the definition of Confidential Information creates legal ambiguity, as verbal communications are difficult to verify, document, and audit.	RFP Clause Prevails

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			plans, budgets and personnel of each stakeholder and its affiliates which is disclosed to or otherwise learned by the other Party in the course of or in connection with this Agreement (including without limitation such information received during negotiations, location visits and meetings in connection with this Agreement);	**Request you to kindly remove the Oral word from the definition**	
144.	B. Bid Data Sheet Point 9	9	Last date and time for online submission of Proposal (Proposal Due Date)	Considering the extensive and scope of work, and extensive documentation requirements, the current timeline may not be adequate to ensure a comprehensive and high-quality submission. **Requesting for an extension of 2 weeks from the date of issued corrigendum.**	Refer Corrigendum Notice No.: - 19914/TC, Dated – 07/11/2026
145.	B. Bid Data Sheet Point 13	11	Bid Document fee (non-Refundable) (As demand draft from any scheduled commercial bank / Nationalized bank in the name of Transport Commissioner, Odisha)	Is it possible for the bidder to submit the **Bid document fee via online mode**, if yes, kindly provide the requisite details	RFP Clause Prevails
146.	B. Bid Data Sheet Point 14	12	Earnest Money Deposit (EMD) (Refundable) (As Demand Draft from any scheduled commercial bank / Nationalized bank in the name of Transport Commissioner, Odisha payable at Kataka)	Is it possible for the bidder to submit the **EMD fee via online mode**, if yes, kindly provide the requisite details	RFP Clause Prevails
147.	Clause 2.10.1 Pre-Qualification 1 Legal Entity	24	Document required : Turnover certificate/audited balance sheet and profit & loss statement from the Statutory Auditor for last three years i.e. FY 2023-24, FY 2024-25, ~~FY 2025-26)~~	Turnover in the subsequent clause has been asked for the following year : (FY 2022-23, FY 2023-24, FY 2024-25), we understand FY 2025-26 may be wrongly mentioned. Kindly clarify	Refer Corrigendum

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148.	Clause 2.10.1 Pre-Qualification		Bidders should have a minimum average annual turnover of ₹ 50 crores during the last three consecutive financial years (FY 2022-23, FY 2023-24, FY 2024-25) in India.	Considering the strategic importance, complexity, and scale of the assignment, and to ensure participation of firms with proven organizational capability and experience in delivering large-scale Government transformation programs, the Authority is requested to modify the clause as follows: "Bidders should have a minimum average annual turnover from Government and public sector consulting business services of ₹ 100 crores during the last three consecutive financial years (FY 2022-23, FY 2023-24, FY 2024-25) in India."	RFP Clause Prevails
149.	Clause 2.10.6 Financial Capabilities of the Bidder		Annual turnover from advisory / consulting services provided to the Central/ State Government Department / Ministry / PSU (Central / State) agency in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) Upto 50 Crore - 01 Marks >INR 50 Cr. and <= INR 100 Cr.: 02 Marks (Additional 01 mark for each INR 50 Cr. over and above Rs. 100 Cr. maximum 05 marks)	Basis the above change we request the department to amend the following : Annual turnover from advisory / consulting services provided to the Central/ State Government Department / Ministry / PSU (Central / State) agency in India in last three financial years (i.e. FY 2022-23, FY 2023-24, FY 2024-25) **Upto 100 Crore - 01 Marks** **>INR 100 Cr. and <= INR 200 Cr.: 02 Marks** (Additional 01 mark for each INR 50 Cr. over and above Rs. 100 Cr. maximum 05 marks)	Refer Corrigendum

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150.	Clause 2.10.1. Pre-Qualification – Bidder Experience	25	The Bidder should have experience of working on minimum three (03) PMU assignments of a minimum duration of 2 years with Central/ State Government Departments / Ministry / PSU (Central / State) agency in India	The Bidder should have experience of working on "**similar consulting project" of** minimum three (03) PMU assignments of a minimum duration of 2 years with Central/ State Government Departments / Ministry / PSU (Central / State) agency in India **during last 5 year as on bid submission date** Similar project shall cover atleast 3 or more of the below below: **1. RTO Seva Kendra** **2. E-Challan Implementation / Integration** **3. Aadhaar based Contactless Service Implementation (Vahan & Sarathi)** **4. System for VLTD (Vehicle Location Tracking Device)** **5. ADTT (Automated Driving** **Test Track)/ IDTR** **6. Road Safety Education / Awareness Program / Road Safety Infrastructure** **7. Policy Implementation Support in Central / State including MoRTH Policy** **8. Revenue Augmentation Initiatives (preferably for Transport Department)** **9. Electronic Enforcement System / assisting the department for implementing E-governance services & ICT Initiative** **10. Assistance in establishment of** **RVSF/ATS (Automated**	RFP Clause Prevails

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				Testing Stations)	
151.	Clause 2.10.1. Pre-Qualification – Bidder Experience	25	The Bidder should have experience of executing consulting assignments for a minimum duration of 6 months with at least two (02) different State Government Departments/ Departmental Agencies in Odisha	Kindly Clarify: 1. If the experience with the other state government department (other than Odisha) will be considered for this criteria 2. Further, kindly clarify the duration in which the project will be eligible for the Pre-qualification i.e. during last 5 year as on bid submission date	RFP Clause Prevails
152.	Clause 2.10.1. Pre-Qualification – Bidder Experience	25	The Bidder should have experience of completing at least one (1) IT advisory / consulting assignment for the Transport sector for a Central/ State Government Department/ Ministry / PSU (Central / State) agency in India.	With reference to the extensive scope of work, we request the authority to amend the clause as below : “The Bidder should have experience of completing at least one (1) IT advisory / consulting assignment for the Transport sector for a Central/ State Government Department/ Ministry / PSU (Central / State) agency of minimum 5 Cr (including GST) in India during the last 5 year as on	RFP Clause prevails

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				bid submission date”	
153.			Experience of undertaking consulting projects of a minimum duration of 2 years with Central/ State Government agencies/PSU (Central / State) in India Number of Projects:- < 3 Projects: 07 Marks ≥ 3 and ≤ 08 Projects: 10 marks > 08 Projects: 15 Marks Note- The completed projects must not be older than 1st April 2021. The on-going projects qualifying the above criteria shall be considered.	Experience of undertaking a “**similar consulting projects”** of a minimum duration of 2 years with Central/ State Government agencies/PSU (Central / State) in India Number of Projects:- **< 3 Projects: 07 Marks** **≥ 3 and ≤ 04 Projects: 10 marks** **> 05 Projects: 15 Marks** Note- The completed projects must not be older than 1st April 2021. The on-going projects qualifying the above criteria shall be considered.	RFP Clause prevails
154.			The bidder should have experience in projects in the Transport domain Number of Projects. Number of Projects: -00 Project: 00 Mark 01 Project: 01 Mark 02 Projects: 07 Marks 03 projects: 10 Marks An additional weightage of 5 marks shall be allotted to bidders demonstrating prior work experience under the agencies of Odisha Government.	Providing an additional 05 marks for having a prior experience of Transport domain with the Odisha Government is **very restrictive and is limited to a one particular bidder**. We request to amend the criteria as follows : “The bidder should have experience in projects in the Transport domain Number of Projects : 01 Project: 01 Mark 02 Projects: 07 Marks 03 projects: 10 Marks	RFP Clause Prevails

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				04 projects : 15 marks ~~An additional weightage of 5 marks shall be allotted to bidders demonstrating prior work experience under the agencies of Odisha Government.~~	
155.	**2.10.7. Minimum Evaluation Criteria for Key Resources:**	29	Proficiency in Odia language (reading, writing and speaking) is mandatory.	We understand that the Project Manager is a critical resource for the assignment. Accordingly, we request that the mandatory Odia language proficiency requirement (reading, writing, and speaking) be retained only for the Project Manager position and made optional for all other resources.	Refer Corrigendum
156.	Clause **2.10.7. Minimum Evaluation Criteria for Key Resources:** Position - PMU Team Lead/Principal Consultant	29	Graduate qualification in Engineering / Technology and Post Graduate qualification in Management / Business Administration / Public Policy or equivalent from a recognized university Project Management Professional (PMP)® certification, by the Project Management Institute (PMI)	We request to include the the following certification : PMP/ TOGAF/ITIL/Prince 2 / Relevant Certificate	Refer Corrigendum
157.	Clause **2.10.7. Minimum Evaluation Criteria for Key Resources:** Position -TSU Team lead/Sr. Consultant (Transport Technology & Procurement)	30	Post Graduate qualification in Statistics / Mathematics / Data Science / Economics / Engineering / Management or equivalent from a recognized university.	Post Graduate qualification in Statistics / Mathematics / Data Science / Economics / **CS/IT/ EC** Engineering / Management or equivalent from a recognized university.	Refer Corrigendum

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158.	Clause **2.10.7. Minimum Evaluation Criteria for Key Resources:** Position – Sr. Consultant (IT)	30	Post Graduate qualification in Information Technology / Telecom/ Computer Science or equivalent from a recognized university.	**Graduate /** Post Graduate qualification in Information Technology / Telecom/ Computer Science or equivalent from a recognized university.	Refer Corrigendum
159.	Clause **2.10.7. Minimum Evaluation Criteria for Key Resources:** Position – Sr. Consultant (Transport Regulations & Road Safety Governance)	31	Post graduation qualifications in Law / Public Administration / Management / Public Policy or equivalent from a reputed university.	Graduate / Post graduation qualifications in Law / Public Administration / Management / Public Policy / **Economics / Transport Planning / Transport Management** / Transport Engineering or equivalent from a reputed university.	Refer Corrigendum
160.	Clause **2.10.7. Minimum Evaluation Criteria for Key Resources:** Position - Consultant (Road Safety /Transport)	31	Post Graduate qualification in Urban Management / Urban Governance / Public Policy / Management / Business Administration or equivalent from a recognized university.	**Graduate/Post Graduate Degree in Civil Engineering/Transportation Engineering/Traffic Engineering/** **Road Safety Engineering /** Urban Management / Urban Governance / Public Policy / Management or Management, Business Administration, or equivalent from a recognized University/Institution.	Refer Corrigendum
161.	**Clause 3.2.1.2. Capacity Building & Skill Development**	37	Support for **statewide Information, Education and Communication (IEC) and Behaviour Change Communication (BCC) programs**, including mass campaigns, school-level interventions, community engagement, social media outreach and targeted awareness initiatives for high-risk user groups.	We understand that the PMU's role is limited to only supporting the coordination, and monitoring of **IEC/BCC activities.** Please confirm our understanding	RFP Clause Prevails

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162.	**Clause 3.2.1.2. Capacity Building & Skill Development**	37	Facilitate **cross-departmental and inter agency capacity building**, enabling coordinated understanding of roles, responsibilities, data systems and enforcement protocols among Transport, Police, Health, Road Owning Agencies and District Administrations.	We understand that the PMU's role is limited to acting as a coordination bridge among stakeholder departments/agencies. Please confirm our understanding	RFP Clause Prevails
163.	**Clause 3.2.1.3. Stakeholder Coordination with Other Departments**	39	To act as the nodal coordination unit between Transport Department, Police, Health Department, Road Owning Agencies, Urban Local Bodies (ULBs), District Administrations and other relevant stakeholders for execution of road safety programs and initiatives.	We understand that the PMU's role is limited to acting as a coordination bridge among stakeholder departments/agencies. Please confirm our understanding	RFP Clause Prevails
164.	Clause 4.10 Service level and Penalty	52	Deployment of all personals for project after signing the contract or any subsequent requirement from the STA during the contract period	Expected Service level : Within 2 weeks after acceptance of LOA , we request the authority to amend it to deployment of 50% of required resources within **4 weeks** after acceptance of LOA	RFP Clause Prevails
165.	Clause 4.10 Service level and Penalty	52	Deployment of only those candidates that have been approved by STA	Requesting the authority to confirm the timeline for approval of resources basis the resume to avoid deployment related penalties.	RFP Clause Prevails
166.	Clause 4.10.1 Calculations of Penalties	54	In situations where the Selected Agency has incurred a Penalty of equal to or more than Five (5) % for Three (3) consecutive months at any time during the Contract Period, the STA reserves the right to either invoke the termination clause or terminate the contract.	**We request the authority to amend the clause as follows :** In situations where the Selected Agency has incurred a Penalty of equal to or more than Five (5) % of the Monthly billing for Three (3) consecutive months at any	RFP Clause Prevails

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				time during the Contract Period, the STA reserves the right to either invoke the termination clause or terminate the contract.	
167.	Clause 4.10.1 Calculations of Penalties	54	Total Penalty shall be capped subject to 5% of the Monthly total payments at any time of the Contract. In such a situation where the total penalty exceeds the above limit of 5% of the contract value at any time during the project tenure, the STA reserves the right to terminate the Contract.	**We request the authority to amend the clause as follows :** Total Penalty shall be capped subject to 5% of the Monthly total payments at any time of the Contract. In such a situation where the total penalty exceeds the above limit of **10%** of the contract value at any time during the project tenure, the STA reserves the right to terminate the Contract.	RFP Clause Prevails
168.	Clause 4.15 Working Days & Leave Availability of Resources	57	Monthly billing will be executed for the aforementioned working days. Any additional assignment that would require resources to perform activities on non-working days will attract additional billing for the said month.	Man month rates have been asked under the Financial bids, we request the department that the monthly billing shall be as per the quoted monthly billing rate irrespective of the working days in month.	RFP Clause Prevails
169.	Resource Deployment	54	Replacement of Personnel on resignation/medical emergencies (including death)	Request to allow replacement of key personnel due to resignation, long-term illness, promotion, or circumstances beyond consultant control, subject to approval of equally qualified replacement.	RFP Clause Prevails
170.	Deliverables Ownership	General	Intellectual property with Department	Kindly confirm that consultant may retain rights to pre-existing methodologies, templates, frameworks, and proprietary tools used during assignment.	RFP Clause Prevails
171.	Bid Validity	General	180 days	Request to reduce bid validity from 180 days to 120 days considering resource availability and market conditions.	RFP Clause Prevails

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172.	Joint Venture	46	Joint Venture (JV) / Consortium is not permitted for this assignment.	We are an established company since more than 100 years globally and since more than 28 years in India. We have divided our business into segments and have multiple associated entities as Member Firms , i.e. KPMG in India. Hence, we request to allow credentials of associated companies / Member firm companies, with an undertaking that both the entities share office space, resources, technical knowledge bank and other resources. Hence request to modify as below: Notes: Associated entity experience will be considered. Bidder is required to provide an undertaking to that effect.	RFP Clause Prevails
173.	A. Basic Definition 24- Joint Venture/ consortium	8	Joint Venture [JV] / Consortium shall not be allowed for this assignment.	Joint Venture [JV] / Consortium shall be allowed for this assignment.	RFP Clause Prevails
174.	2.10.1. Pre-Qualification (Sr no. 2 of the table)	24	Bidders should have a minimum average annual turnover of ₹ 50 crores during the last three consecutive financial years (FY 2022-23, FY 2023-24, FY 2024-25) in India.	With reference to the above-mentioned evaluation criterion, it is requested that the annual turnover threshold for advisory/consulting services provided to Central/State Government Departments, Ministries, and Central/State PSUs in India during FY 2022–23, FY 2023–24, and FY 2024–25 may kindly be revised to ₹5 crore. The proposed relaxation would encourage participation from competent and experienced consulting firms, including small and medium-sized firms with relevant domain expertise in	RFP Clause Prevails

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				road safety, project management, policy advisory, and technical support services. This would promote wider competition and enable the Authority to benefit from a broader pool of qualified agencies while maintaining the required standards of technical capability and service delivery. It is therefore requested that the Authority kindly consider revising the turnover evaluation criteria to allow eligible firms with an annual turnover of ₹5 crore to participate in the tender process. We request the Authority to kindly consider and incorporate the above modification in the interest of wider participation and competitive bidding.	
175.	B. Bid Data Sheet, items 9–11; 2.6	11, 20	Bid Data Sheet, item 9: "Date: 29/10/2026: Time: 5:00 PM" Item 10: "Date: 30/10/2026: Time: 2:00 PM" Item 11: "Date: 30/10/2026, at 04:00 PM" 2.6: "To give bidders reasonable time in which to take an addendum into account in preparing their proposals, the STA may, at its discretion, extend the deadline for the submission of the proposals."	Request the authority to extend bid submission atleast 3 weeks from the publication of pre bid queries responses for preparing an informed proposal	Refer Corrigendum Notice No.: - 19914/TC, Dated – 07/11/2026
176.	2.10.1, items 1–3; 2.10.6, item 1.1; 5.5 / Annexure 5	24, 27, 71	2.10.1, item 1 — Documents Required (excerpt): "Turnover certificate/audited balance sheet and profit & loss statement from the Statutory Auditor for last three years i.e. FY 2023-24, FY 2024-25, FY 2025-26)" Item 2: "Bidders should have a minimum average annual turnover of ₹ 50 crores during the last three	Request the Authority to resolve conflicting financial years and specify evidence if FY2025-26 audit is required for submission.	Refer Corrigendum

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			consecutive financial years (FY 2022-23, FY 2023-24, FY 2024-25) in India." Item 3: "The company must be profit making & positive net worth in last three financial years ending at 31st March 2025"		
177.	2.10.6 (Criteria of Technical Evaluation)	27	Approach & Methodology - As part of the proposal as per format. Approach & Methodology shall be evaluated solely based on the written Technical Proposal submitted by the bidder.	We understand that the Approach and Methodology is to be submitted as per format provided by the Authority . However, the RFP document does not include the prescribed format for the Approach and Methodology. In case the same is required to be submitted in specific format, we kindly request you to please share the required format	RFP Clause Prevails
178.	2.10.7, PMU Lead	29	PMU Team Lead/Principal Consultant Graduate qualification in Engineering / Technology and Post Graduate qualification in Management / Business Administration / Public Policy or equivalent from a recognized university Project Management Professional (PMP)® certification, by the Project Management Institute (PMI) Experience: 15 Exp in project management, public policy advisory, government program implementation, and sectoral transformation initiatives, including experience in transport, infrastructure, urban development, or road safety sectors, with experience in at least two (2) similar assignments	Request the Authority to broaden PMU Lead qualifications to include masters in Engineering/ Construction Management/ Planning, etc. Request the Authority to exclude proficiency in Odia language The modified Clause to read as: PMU Team Lead/Principal Consultant Graduate qualification in Engineering / Technology and Post Graduate qualification in Urban/Transport/Infrastructure Planning, Management / Business Administration / Public Policy/ Engineering/ Construction Management/ Planning or equivalent from a recognized university Project Management Professional (PMP)® certification, by the Project Management Institute (PMI)	Refer Corrigendum

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			S/He should have experience of working with Govenment Departments / State Authorities / Program Management Units, including exposure to regulatory frameworks, policy implementation, and sectoral guidelines relevant to transport, infrastructure, education or urban development. The expert should possess hands-on experience in areas such as program design and implementation, monitoring and evaluation, data analytics, policy formulation, procurement and transaction advisory, and implementation of ICT-based systems including MIS, dashboards, or similar digital governance initiatives. Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia language (reading, writing and speaking) is mandatory.	Years of experience: 10 years of experience Exp in project management, public policy advisory, government program implementation, and sectoral transformation initiatives, including experience in transport, infrastructure, urban development, or road safety sectors, with experience in at least two (2) similar assignments S/He should have experience of working with Government Departments / State Authorities / Program Management Units, including exposure to regulatory frameworks, policy implementation, and sectoral guidelines relevant to transport, infrastructure, education or urban development. The expert should possess hands-on experience in areas such as program design and implementation, monitoring and evaluation, data analytics, policy formulation, procurement and transaction advisory, and implementation of ICT-based systems including MIS, dashboards, or similar digital governance initiatives. Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha.	
179.	2.10.7, Sr. Consultant (Transport Regulations & Road Safety Governance)	29	Sr. Consultant (Transport Regulations & Road Safety Governance) Post graduation qualifications in Law / Public Administration / Management / Public Policy or equivalent from a reputed university. Experience: 12 Years S/He should have experience in transport sector governance, road safety management, policy advisory, regulatory compliance, and program	Request the Authority to reduce years of experience to 08 years. Request the Authority to exclude proficiency in Odia language The modified Clause to read as: Sr. Consultant (Transport Regulations & Road Safety Governance) Graduation/Post graduation qualifications in Law / Public Administration / Management / Public Policy/ Planning or equivalent from a reputed university.	Refer Corrigendum

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			implementation, with experience in at least two (2) similar assignments at State or National level. The expert should have demonstrated experience in advising on, supporting, reviewing, and facilitating implementation of transport and road safety policies, regulations, and compliance frameworks, including involvement in institutional strengthening, governance mechanisms, and multi-departmental coordination. S/He should have hands-on experience working with State Transport Authorities / Road Safety Cells or similar government institutions, including exposure to Motor Vehicles Act, 1988, Central Motor Vehicles Rules, SCCoRS directives, and associated regulatory and compliance frameworks. The expert should have experience in preparation and review of policy documents, SOPs, guidelines, compliance reports, monitoring frameworks, dashboards, and governance mechanisms, along with supporting regulatory processes, enforcement tracking, and data-driven decision-making systems. Experience in accident data analysis, district/state level monitoring systems, and preparation of action plans for road safety interventions will be desirable. Proven capability in stakeholder coordination, capacity building, inter-departmental convergence, and reporting to senior government authorities is essential. Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha.	Experience: 08 Years S/He should have experience in transport sector governance, road safety management, policy advisory, regulatory compliance, and program implementation, with experience in at least two (2) similar assignments at State or National level. The expert should have demonstrated experience in advising on, supporting, reviewing, and facilitating implementation of transport and road safety policies, regulations, and compliance frameworks, including involvement in institutional strengthening, governance mechanisms, and multi-departmental coordination. S/He should have hands-on experience working with State Transport Authorities / Road Safety Cells or similar government institutions, including exposure to Motor Vehicles Act, 1988, Central Motor Vehicles Rules, SCCoRS directives, and associated regulatory and compliance frameworks. The expert should have experience in preparation and review of policy documents, SOPs, guidelines, compliance reports, monitoring frameworks, dashboards, and governance mechanisms, along with supporting regulatory processes, enforcement tracking, and data-driven decision-making systems. Experience in accident data analysis, district/state level monitoring systems, and preparation of action plans for road safety interventions will be desirable. Proven capability in stakeholder coordination, capacity building, inter-departmental convergence, and reporting to senior government authorities is essential. Preference shall be given to candidates having prior experience in road safety assignments within the State of Odisha. Proficiency in Odia	

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			Proficiency in Odia language (reading, writing and speaking) is mandatory.	language (reading, writing and speaking) is mandatory.	
180.	2.10.7, TSU Team lead/Sr. Consultant (Transport Technology & Procurement)	30	TSU Team lead/Sr. Consultant (Transport Technology & Procurem ent) Post Graduate qualification in Statistics / Mathematics / Data Science / Economics / Engineering / Management or equivalent from a recognized university. Experience: 08 years S/He should have experience in technology enabled government advisory, procurement support, and project implementation, preferably in transport, road safety, urban governance, or public sector programs, with experience in at least two (2) similar assignments. The expert should have hands-on experience working with State Transport Authorities / Road Safety Cells or other government departments, supporting policy formulation, bid process management, procurement support, project monitoring, MIS, dashboards, and data driven decision making. Experience in Transport infrastructure projects ATS/ADTS, EV Policy, EoDB Initiatives, EV charging infrastructure, road safety analytics, monitoring of large scale government initiatives, and support to high level review meetings will be highly desirable. Exposure to regulatory processes, Presentation/Report/SOP preparation, contract management, stakeholder coordination, and technology based analytics tools (MIS,	Request the Authority to reduce the experience requirement from 8 to 6 years.Request the Authority to exclude proficiency in Odia language. The modified Clause to read as: TSU Team lead/Sr. Consultant (Transport Technology & Procurement) Graduation/Post Graduate qualification in Statistics / Mathematics / Data Science / Economics / Engineering / Management or equivalent from a recognized university. Years of experience: 05 years S/He should have experience in technology enabled government advisory, procurement support, and project implementation, preferably in transport, road safety, urban governance, or public sector programs, with experience in at least two (2) similar assignments. The expert should have hands-on experience working with State Transport Authorities / Road Safety Cells or other government departments, supporting policy formulation, bid process management, procurement support, project monitoring, MIS, dashboards, and data driven decision making. Experience in Transport infrastructure projects ATS/ADTS, EV Policy, EoDB Initiatives, EV charging infrastructure, road safety analytics, monitoring of large scale government initiatives, and support to high level review meetings will be highly desirable. Exposure to regulatory processes, Presentation/Report/SOP	Refer Corrigendum

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			dashboards, data modelling) shall be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	preparation, contract management, stakeholder coordination, and technology based analytics tools (MIS, dashboards, data modelling) shall be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	
181.	2.10.7, Sr. Consultant (IEMS/ITMS/e-Enforcement)	30	Sr. Consultant (IEMS/ITMS/e-Enforcement) Graduate / Post Graduate qualification in Engineering (Electrical / Electronics / Computer Science / IT or equivalent) from a reputed university. Experience: 8 Years S/He should have experience in planning, design, implementation, and management of large scale ICT / surveillance / electronic enforcement systems, preferably in public sector or government projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience in implementation of Intelligent Enforcement / e-Challan / Traffic Surveillance systems at State or large city level, including familiarity with Section 136A of the Motor Vehicles Act, 1988 and Rule 167A of the Central Motor Vehicles Rules, 1989. Experience in system integration, AI enabled Unified Command & Control Centres (UCCC), field enforcement devices, network infrastructure, and end-to-end project management including FAT, UAT, commissioning, and post deployment operations shall be highly desirable. Experience in managing high value government projects, multi-agency	Request the Authority to exclude proficiency in Odia language. Request the Authority to reduce the experience requirement from 8 to 5 years. The modified Clause should read as: Sr. Consultant (IEMS/ITMS/e-Enforcement) Graduate / Post Graduate qualification in Engineering (Electrical / Electronics / Computer Science / IT or equivalent) from a reputed university. Experience: 05 Years S/He should have experience in planning, design, implementation, and management of large scale ICT / surveillance / electroni5c enforcement systems, preferably in public sector or government projects, with experience in at least two (2) similar assignments. The expert should have hands-on experience in implementation of Intelligent Enforcement / e-Challan / Traffic Surveillance systems at State or large city level, including familiarity with Section 136A of the Motor Vehicles Act, 1988 and Rule 167A of the Central Motor Vehicles Rules, 1989. Experience in system integration, AI enabled Unified Command & Control Centres (UCCC), field enforcement devices, network infrastructure, and end-to-end project management including FAT, UAT, commissioning,	Refer Corrigendum

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			coordination, vendor management, and compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	and post deployment operations shall be highly desirable. Experience in managing high value government projects, multi-agency coordination, vendor management, and compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	
182.	2.10.7, Sr. Consultant (IT)	30–31	Sr. Consultant (IT) Post Graduate qualification in Information Technology / Telecom/ Computer Science or equivalent from a recognized university. Experience: 10 Years S/He should have experience in planning, design, implementation, and management of large scale ICT projects, preferably in public sector or government projects, with experience in at least two (2) similar assignments. Experience in system integration, and end-to-end project management commissioning, and post deployment operations shall be highly desirable. Experience in implementation, integration, and monitoring of AIS-140 compliant VLTD/VLTS systems, including backend control centres, data integration with platforms such as iRAD/eDAR, VAHAN, or state transport databases. Experience in Bid Management, procurement of IT and its ancillary related services, on boarding of system integrator, managing government projects, multi-agency coordination, vendor management, and	Request the Authority to reduce the experience requirement from 10 to 6 years. Also, Request the Authority to exclude proficiency in Odia language. The modified Clause to read as: Sr. Consultant (IT) Graduation/Post Graduate qualification in Information Technology / Telecom/ Computer Science or equivalent from a recognized university. Experience: 05 Years S/He should have experience in planning, design, implementation, and management of large scale ICT projects, preferably in public sector or government projects, with experience in at least two (2) similar assignments. Experience in system integration, and end-to-end project management commissioning, and post deployment operations shall be highly desirable. Experience in implementation, integration, and monitoring of AIS-140 compliant VLTD/VLTS systems, including backend control centres, data integration with platforms such as iRAD/eDAR, VAHAN, or state transport databases. Experience in Bid	Refer Corrigendum

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			compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	Management, procurement of IT and its ancillary related services, on boarding of system integrator, managing government projects, multi-agency coordination, vendor management, and compliance with prescribed service levels and performance benchmarks will be an added advantage. Proficiency in Odia language (reading, writing and speaking) is mandatory.	
183.	2.10.7, Sr. Consultant (Road Safety/Transport)	31	Sr. Consultant (Road Safety/Transport) Graduate qualification in Mechanical Engineering / Automobile Engineering / Civil Engineering or equivalent from a recognized university. Diploma in relevant engineering disciplines shall also be considered where supported by extensive field experience in transport and enforcement. Experience: 5 Years S/He should have experience in transport department operations/ road safety enforcement/ vehicle inspection, accident investigation/ regulatory compliance, and field-level implementation. The resource should have hands-on experience in road crash investigation/ reporting/ presentation/ Crash Scene inspection/recreation, and coordination with police, transport and road engineering agencies. Proficiency in Odia language (reading, writing and speaking) is mandatory.	Request the Authority to exclude proficiency in Odia language. Request the Authority to reduce the experience requirement from 5 to 4 years. The modified Clause to read as: Sr. Consultant (Road Safety/Transport) Graduate/Post Graduate in Mechanical Engineering / Automobile Engineering / Civil Engineering/ Urban Planning/ Transport Planning/ Infrastructure Planning/Architecture or equivalent from a recognized university. Diploma in relevant engineering disciplines shall also be considered where supported by extensive field experience in transport and enforcement. Experience: 5 Years S/He should have experience in transport department operations/ road safety enforcement/ vehicle inspection, accident investigation/ regulatory compliance, and field-level implementation. The resource should have hands-on experience in road crash investigation/ reporting/ presentation/ Crash Scene inspection/recreation, and coordination with police, transport and road engineering	Refer Corrigendum

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				agencies. Proficiency in Odia language (reading, writing and speaking) is mandatory.	
184.	2.10.7, Consultant (M&E/Procurement Support)	31	Consultant (M&E/Procurement Support) Post graduate qualification in Management / Business Administration / Finance / Economics / Public Policy or equivalent from a recognized university. Minimum Experience : 6 years	Request the Authority to exclude proficiency in Odia language. The modified Clause should read as: Graduate / Post Graduate qualification in Management / Business Administration / Finance / Economics / Public Policy/Engineering/IT/Spatial Planning or equivalent from a recognized university. Experience: 05 Years	Refer Corrigendum
185.	2.10.7, Consultant (Road Safety/Transport/M&E)	31	Consultant (Road Safety/Transport/M&E) Post Graduate qualification in Urban Management / Urban Governance / Public Policy / Management / Business Administration or equivalent from a recognized university. Minimum Experience : 6 years	Request the Authority to exclude proficiency in Odia language. The modified Clause should read as: Graduate / Post Graduate qualification in Urban Planning/Transport Planning/Infrastructure Planning/Architecture/ Management / Urban Governance / Public Policy / Management / Business Administration or equivalent from a recognized university. Experience: 05 Years	Refer Corrigendum
186.	2.10.7, CV scoring subcriteria	32	"The number of points to be assigned to each of the experts shall be determined considering the following sub-criteria and relevant percentage weights: ● Minimum qualifications (Fulfilling minimum education criteria mentioned):20% ● Minimum Experience (Fulfilling Minimum Years' of relevant experience criteria as mentioned): 30% ● Relevant Sector	Request the Authority to clarify graded versus binary CV scoring and the effect of one non-compliant CV. Requested modification:	Refer Corrigendum

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			Experience (Fulfilling experience criteria of relevant sector and assignment as mentioned): 50%"	Publish role-wise scoring bands and whether non-compliance affects only CV marks or bid eligibility.	
187.	2.11; 4.10; 4.11; 4.12	33–34, 52, 55	2.11 (excerpt): "The contract will be valid for 36 months from the date of effectiveness of the contract and may be extended on mutual consent of both the parties and satisfactory performance of the Consultant." 4.10, Deployment — Expected Service Level: "Within 2 weeks after acceptance of LOA" 4.11, milestone 1: "Issuance of LOA/Work Order" — "T0" 4.11, milestone 3: "Deployment of manpower at Office of the Transport Commissioner, State Transport Authority, Kataka. Odisha" — "T0 + 15 Days" 4.12: "The Contract shall be for a period of 36 months from the date of commencement, which shall be deemed as the date of deployment of personnel at the State Transport Authority, Odisha."	Request the Authority to clarify mobilization timelines with respect to signing of LOA. Requested modification: Allow 30 days from signing of LOA for mobilization, exclude CV related approval delays from the authority's side	RFP Clause Prevails
188.	2.10.7; 4.10; 4.20	32, 54, 63	2.10.7: "The Authority shall, after scrutiny and evaluation of the CVs submitted by the successful bidder, have the right to approve and decide the resources to be deployed for the assignment. The Authority reserves the right to accept, reject, require replacement of, or change any resource proposed by the selected Agency, at its sole discretion, to ensure that the resources deployed meet the requirements of this RFP and are suitable for the assignment. The selected Agency shall deploy the resources as approved by the Authority and shall not replace any	Request the Authority to remove the said clause	RFP Clause Prevails

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			approved resource without the prior approval of the Authority." 4.10, replacement at Agency request: "No replacement within 3 Months. Maximum 1 replacement within a year, with minimum 2 weeks of handover time" 4.10, approved candidates: "No changes shall be made within 3 months from the start of the project." 4.20(a): "Except as the "STA" may otherwise agree, no changes shall be made in the Personnel. If, for any reason beyond the reasonable control of the Consultant, such as retirement, death, medical incapacity, among others, it becomes necessary to replace any of the Personnel, the Consultant shall forthwith provide as a replacement a person of equivalent or better qualifications."		
189.	3.2, Capacity Building & Skilling bullet	35	"Capacity Building & Skilling: Developing frameworks and roadmaps for sector-specific skilling, particularly in the maritime and aviation domains."	Delete non-road-transport references; otherwise specify separate scope, expertise and budget.	RFP Clause Prevails
190.	3.2.2.4	45	"Consolidate the existing provisions on dashboards, MIS data integration, technical data quality checks, GIS, predictive analytics, AI/ML, Digital Workflow and Technology pilots. Include technical support for iRAD/eDAR, vehicle tracking systems, data – sharing standards and digital learning platforms."	Request the Authority to replace unfinished digital-scope wording and clarify advisory versus software-development duties. Requested modification: Issue final system/deliverable list and acceptance criteria; development/integration only under separately agreed costed scope.	RFP Clause Prevails

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191.	4.15	57	"All the resources as mentioned above shall be available on all working days as per Govt. of Odisha calendar and as and when asked by the STA. In each month the Resources will be deputed onsite at STA premises for all working days: - (Especially 22 or 23 working days in February / - 24 working days for months' having 30 calendar days / - 25 working days for months' having 31 calendar days), excluding (4) Sundays' and (2) Saturdays'. Monthly billing will be executed for the aforementioned working days. Any additional assignment that would require resources to perform activities on non-working days will attract additional billing for the said month. Resources deployed by bidder may be allowed 24 (Twenty-Four) leaves per year (One Sick Leave and One Casual Leave per month) on a pro-rata basis, however prior intimation of the State Transport Authority Odisha shall be required before availing the leave."	Request the Authority to reconcile working-day norms with the government calendar and clarify leave/extra-day billing. Requested modification: Use actual notified working days; include 24 approved paid leaves/year; specify absence and additional-day billing basis.	RFP Clause Prevails
192.	4.7	50–51	"4.7. Liability" "The liability of the selected consultant under this agreement in any case shall not be beyond the amount of fees payable to the selected consultant under this agreement."	Request the Authority to modify the selected clause Proposed replacement wording: 4.7 Liability The liability of the selected consultant under this agreement in any case shall not be beyond the amount of fees payable to the selected consultant under this agreement. STA (and any others for whom Services are provided) shall not recover from the selected consultant, in contract or tort, under statute or otherwise, any amount with respect to	RFP Clause Prevails

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				loss of profit, data or goodwill, or any other consequential, incidental, indirect, punitive or special damages in connection with claims arising out of this Agreement or otherwise relating to the Services, whether or not the likelihood of such loss or damage was contemplated.	
193.	2.5; 4.22.2.4	20, 61–62	2.5: "Information relating to evaluation of proposals and recommendations concerning awards shall not be disclosed to the bidders who submitted the proposals or to other persons not officially concerned with the process, until the publication of the award of contract. The undue use by any Consultant of confidential information related to the process may result in rejection of its proposal and may be subject to the provisions of the STA's antifraud and corruption policy. During the execution of the assignment except with prior written consent of the STA, the consultant or its personnel shall not at any time communicate to any person or entity any confidential information acquired in the course of the contract." 4.22.2.4: "4.22.2.4 Confidentiality: Except with the prior written consent of the "STA", the Consultant and the Personnel shall not at any time communicate to any person or entity an confidential information acquired in the course of the Services, nor shall the Consultant and its Personnel make public the recommendations formulated in the course of, or as a result of, the Services."	Request the authority to delete both clauses and replaced with the following clause: Proposed replacement wording: Except as otherwise permitted by this Agreement, neither of the parties may disclose to third parties the contents of this Agreement or any information provided by or on behalf of the other that ought reasonably to be treated as confidential and/or proprietary. Parties may, however, disclose such confidential information to the extent that it: (a) is or becomes public other than through a breach of this Agreement, (b) is subsequently received by the receiving party from a third party who, to the receiving party's knowledge, owes no obligation of confidentiality to the disclosing party with respect to that information, (c) was known to the receiving party at the time of disclosure or is thereafter created independently, (d) is disclosed as necessary to enforce the receiving party's rights under this Agreement, or (e) must be disclosed under applicable law, legal process or professional regulations. These obligations shall be valid for a period of 3 years from the date of termination of this Agreement.	RFP Clause Prevails

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194.	4.5	50	"4.5. Copyright, Patents and Proprietary Rights State Transport Authority, Odisha shall be entitled to all intellectual property and other proprietary rights including but not limited to patents, copyrights and trademarks, with regard to documents and other materials which bear a direct relation to or are prepared or collected in consequence or in the course of the execution of this contract. At the STA's request, the Consultant shall take all necessary steps to submit them to the STA in compliance with the requirements of the contract."	Request the Authority to delete the said clause	RFP Clause Prevails
195.	4.22.2.9	62	"4.22.2.9 Documents Prepared by the Consultant to be the Property of the "STA" : All plans, drawings, specifications, designs, reports, other documents and software prepared by the Consultant for the STA" under this Contract shall become and remain the property of the "STA", and the Consultant shall, not later than upon termination or expiration of this Contract, deliver all such documents to the "STA", together with a detailed inventory thereof. The Consultant may retain a copy of such documents, but shall not use anywhere, without taking permission, in writing, from the and the reserves right to grant or deny any such request. If license agreements are necessary or appropriate between the Consultant and third parties for purposes of development of any such computer programs, the Consultant shall obtain the STA's prior written approval to such agreements, and the "STA" shall be entitled at its discretion to require recovering the expenses related to the development of the program(s) concerned."	Request the Authority to replace the given clause with: The Consultant may use data, software, designs, utilities, tools, models, systems and other methodologies and know-how ("Materials") that it owns in performing the Services. Notwithstanding the delivery of any Reports, the Consultant retains all intellectual property rights in the Materials (including any improvements or knowledge developed while performing the Services), and in any working papers that the Consultant compiles and retains in connection with the Services (but not information provided by STA reflected in them).	RFP Clause Prevails

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196.	4.22.2.6	62	"4.22.2.6 Accounting, Inspection and Auditing: The Consultant (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time changes and costs, and the bases thereof, and (ii) shall periodically permit the "STA" or its designated representative and/or the , and up to five years from expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the "STA" or the , if so required by the "STA" or the as the case may be."	Request the authority to replace given clause with: 4.22.2.6 Accounting, Inspection and Auditing The Consultant (i) shall keep accurate and systematic accounts and records in respect of the Services hereunder, in accordance with internationally accepted accounting principles and in such form and detail as will clearly identify all relevant time changes and costs, and the bases thereof, and (ii) shall periodically permit the "STA" or its designated representative and/or the , and up to five one years from expiration or termination of this Contract, to inspect the same and make copies thereof as well as to have them audited by auditors appointed by the "STA" or the , if so required by the "STA" or the as the case may be. Notwithstanding anything contained herein, any audit and/or request for information conducted shall be restricted to the physical files in relation to this Agreement only and shall be subject to STA agreeing to maintain confidentiality of these documents. No access to the Consultant's systems, network, facilities, or hands on or intrusive testing will be permitted. Any third parties employed by STA to conduct such audit or request for information shall not be a competitor of the Consultant and shall agree to confidential obligations with consultant, for the said purpose.	RFP Clause Prevails
197.	4.22.2.2	61	"4.22.2.2 Consultant and Affiliates Not to Engage in Certain Activities: The Consultant agrees that, during the term of this Contract, the Consultant and any entity affiliated with the Consultant, any entity affiliated, shall be disqualified from providing goods, works or services (other than consulting services)	Request the authority to delete the said clause	RFP Clause Prevails

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			resulting from or directly related to the Consultant's Services for the preparation or implementation of the project.”		
198.	New clause proposed — no existing RFP clause	N/A	Not applicable — proposed new clause; no existing provision to quote.	Please Insert Clause: Any information, advice, recommendations or other content of any reports, presentations or other communications the Consultant provides under this Agreement (“Reports”), other than information provided by STA, are for STA's internal use only (consistent with the purpose of the particular Services) including STA's board of directors, its audit committee, or its statutory auditors and not for disclosure externally outside STA’s organization.	RFP Clause Prevails
199.	New clause proposed — no existing RFP clause	N/A	Not applicable — proposed new clause; no existing provision to quote.	Please Insert Clause: The Consultant may terminate this Agreement, or any particular Services, immediately upon written notice to STA if the Consultant reasonably determines that it can no longer provide the Services in accordance with applicable law or professional obligations.	RFP Clause Prevails
200.	3.2.2.2	35	To provide advisory support including feasibility studies, Detailed Project Reports (DPRs), preparation and review of technical specifications, Functional Requirement Specifications (FRS), and bid documents for road safety–related infrastructure and technology initiatives.	Please confirm whether DPR and Feasibility includes detailed engineering design, drawings, quantity estimation, geotechnical testing and statutory or structural certification. We request that detailed design and certification be performed by separately engaged qualified designers, with this consultant limited to agreed advisory review unless additional specialist scope and fees are approved.	RFP Clause Prevails

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201.	3.2.2.4 (Digital Systems, Data Integration & Technical Analytics)	36	Consolidate the existing provisions on dashboards, MIS data integration, technical data quality checks, GIS, predictive analytics, AI/ML, Digital Workflow and Technology pilots. Include technical support for iRAD/eDAR, vehicle tracking systems, data – sharing standards and digital learning platforms.	Please confirm whether the consultant provides requirements, advisory, analytics and oversight or must develop, host, integrate and maintain software. If development is required, please specify platforms, interfaces, deliverables, hosting, security, licenses, support period and an appropriate separate cost schedule.	RFP Clause Prevails
202.	3.2.1.1 PDF pp. 35	35	Establish and operationalize a State Road Safety Cell model, providing end- to-end technical, programmatic and operational support to STA on a continuous basis, including day-to-day coordination with Police, Health Department, Road Owning Agencies, Urban Local Bodies (ULBs) and District Administrations.	The said provision may kindly be revised as below: Assist and Support STA in Establishing and operationalizing a State Road Safety Cell model, providing end- to-end technical, programmatic and operational support to STA on a continuous basis, including day-to-day coordination with Police, Health Department, Road Owning Agencies, Urban Local Bodies (ULBs) and District Administrations.	RFP Clause Prevails
203.	3.2.1.1 PDF pp. 35	35	To formulate, revise and periodically update the State Road Safety Policy, State Electric Vehicle (EV) Policy, Registered Vehicle Scrapping Facility (RVSF) Policy, and Transport Policy, aligned with national guidelines, Supreme Court Committee on Road Safety directions and evolving best practices.	The said provision may kindly be revised as below: To assist & support STA to formulate, revise and periodically update the State Road Safety Policy, State Electric Vehicle (EV) Policy, Registered Vehicle Scrapping Facility (RVSF) Policy, and Transport Policy, aligned with national guidelines, Supreme Court Committee on Road Safety directions and evolving best practices.	RFP Clause Prevails
204.	3.2.1.1 PDF pp. 35, 36	35-36	To notify and operationalize annual targets for reduction of road accidents and fatalities as fixed by the State Government / Transport Commissioner and draw up time-bound action plans to achieve the approved targets, along with monitoring and reporting mechanisms.	The provision may kindly be revised as follows: “The selected agency shall assist and support the Transport Department / STA in developing annual road safety targets for consideration and notification by the competent authority, preparing	RFP Clause Prevails

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				time-bound action plans for approved targets, and monitoring and reporting progress." Also, Please confirm that notification of targets and execution of departmental actions shall remain with the respective authorities, and that agency performance shall be assessed on its agreed support deliverables rather than an unconditional guarantee of accident or fatality reduction.	
205.	3.2.1.1 PDF pp. 36	36	To undertake district-wise and corridor-level crash investigations, black- spot audits and road safety inspections, including systemic analysis of human, vehicle, road and environmental factors, and propose prioritised short- , medium- and long-term interventions. To regularly collect, validate and analyse Road Accident data, including identification of high-risk locations, road stretches / black spots and vulnerable categories of accident victims for targeted interventions.	Kindly ammend the clause for better clarity: "The selected agency shall assist and support the Transport Department / STA and competent agencies in monitoring and evaluating the crash assessment, black-spot assessment, safety assessment and analysis of road accident data through technical inputs, review, prioritisation and reporting. Please specify the annual number, locations and depth of field visits required accreditation, data sources and survey arrangements. Statutory investigations, primary data collection by enforcement authorities and specialist testing / surveys shall remain with the relevant authorities or separately engaged specialists."	RFP Clause Prevails
206.			Scope of work	We understand that the Consultant shall assist STA and Competent Stakeholder Agencies in Blackspot and Road Safety Assessments and Analysis of Crash Investigation reports and shall not be responsible for any primary survey/ data collection for this project. Please confirm.	RFP Clause Prevails

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			Scope of work	We understand that this RFP is for hiring a project monitoring consultant and the scope mentioned in this RFP indicates the tasks that will be monitored by the hired consultant. The scope related to awareness campaigns, road safety education, IEC, Capacity Buildings, Dashboard preparation etc may require the Consultant to prepare an RFP and assist in onboarding a specialised agency for specific tasks. In case, the consultant is required to bring in specialised resources from their own firm it will be an additional scope of work with financial implications as applicable. Please confirm	RFP Clause Prevails
207.	2.10.7	NA		Keeping in view the scope of work, we request addition of resources with qualification and experience as below: 1. Senior Consultant (GIS)- Graduation/Post Graduation in Geography, Urban/Infrastructure/Transport Planning , Remote Sensing, Civil Engineering or equivalent from a recognized university Minimum Years of Experience: 5 years Requisite Experience: The expert should have experience in GIS-based mapping, spatial data management and geospatial analysis, preferably in transport, road safety, infrastructure, urban development or government programmes, with experience in at least two (2) similar assignments. The expert should possess hands-on experience in preparation and management of geospatial databases, georeferencing, spatial data validation, thematic mapping, road network analysis and	Refer corrigendum

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				preparation of GIS-based analytical outputs to support planning and monitoring. Experience in mapping and analysis of road crashes, blackspots, high-risk corridors, road infrastructure and vulnerable road-user locations, including preparation of spatial inputs for State / District Road Safety Action Plans, shall be desirable. The expert should have experience in assisting government departments or implementing agencies with data consolidation, preparation of maps and analytical reports, and coordination with system owners and technology agencies for GIS integration with MIS / dashboards. Exposure to iRAD / eDAR datasets, spatial risk profiling and GIS-based decision-support applications shall be an added advantage.	
208.	2.10.7	NA		Keeping in view the scope of work, we request addition of resources with qualification and experience as below: 1. Senior Consultant (IEC Expert)- Graduation/Post Graduation in Urban/Infrastructure/Transport Planning , Remote Sensing, Civil Engineering or equivalent from a recognized university Minimum Years of Experience: 5 years Requisite Experience: The expert should have experience in planning, developing, coordinating and monitoring Information, Education and Communication (IEC), Behaviour Change Communication (BCC), public awareness or community engagement programmes, preferably for government departments, public sector	Refer corrigendum

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				organisations or development agencies, with experience in at least two (2) similar assignments. The expert should possess hands-on experience in audience assessment, communication strategy preparation, campaign planning, development and review of communication materials, stakeholder consultations and coordination of community outreach activities. Experience in road safety awareness, driver education, school / college outreach, pedestrian safety or campaigns targeting vulnerable road users shall be desirable. The expert should be capable of assisting and supporting the Transport Department / STA in preparing communication plans, technical briefs and content, coordinating with media / creative agencies and implementation partners, and monitoring campaign delivery. Experience in preparing training and awareness materials, supporting workshops and stakeholder consultations, and assessing campaign reach, participation and behavioural outcomes shall be an added advantage.	
209.	3.2.1.3	39-40	Facilitate integration of data from multiple systems and programs— including enforcement data, iRAD/eDAR, health and trauma care records, transport databases, and urban traffic systems—into unified road safety dashboards and decision support platforms. Facilitate the Establishment and operationalizing of standard data sharing protocols, workflows and governance mechanisms to ensure data accuracy,	Kindly clarify that the selected agency shall assist and support the Transport Department / STA in defining data-sharing protocols, functional requirements, dashboard / MIS requirements and review mechanisms, coordinating integration and validating outputs. System development, APIs, integration execution, hosting, infrastructure, security operations and production maintenance shall be performed by the Department or separately engaged IT agencies. Please specify the existing systems, access arrangements and any	RFP Clause Prevails

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			interoperability, privacy and institutional ownership across departments. Support development of integrated road safety dashboards and command level reporting systems, providing leadership with real time visibility on enforcement performance, crash trends, response timelines and program outcomes. Introduce future ready coordination mechanisms, including digital collaboration platforms, automated reporting, workflow management tools and data driven review processes to enhance efficiency and sustainability of inter-agency coordination.	analytical dashboards expected to be prepared directly by the consultancy team.	

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Date: 2026.11.10 20:20:15 IST